Huber, Jack

From:

Scott, Colleen M. <Colleen M. Scott@wchn.org>

Sent:

Tuesday, December 22, 2015 11:45 AM

To:

Huber, Jack; Greer, Leslie

Cc:

McPherson, Karen; Herlihy, Sally; Matteson, Courtney L.

Subject:

WCMG Annual Filing 2015

Attachments:

WCMG.pdf

Dear Mr. Huber,

Attached please find the Western Connecticut Medical Group's Annual Report as requested in your email of December 1, 2015.

You may reach me at my contact information listed below if you have any questions regarding this filing.

Regards,

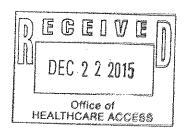
Colleen Scott

Colleen Scott

Chief Financial Officer
Western Connecticut Medical Group

phone: (203) 739 7294

email: ColleenM.Scott@wchn.org



Western Connecticut Medical Group, Inc.

Annual Reporting Pursuant to Section 3 of Public Act 14-168

December 31, 2015

1. Mission Statement

The Mission of Western Connecticut Medical Group (WCMG) is to provide safe, innovative, convenient and coordinated primary and specialty health care in the communities we serve and strive to be aware of and respond to our patients needs. We support a commitment to advance the health and well-being of people in our community by delivering quality care participating in medical research and medical residency programs and the provision of medical services to patients.

2. Description of Services

WCMG is a multi-specialty non-profit medical foundation rendering primary care, medical specialty and surgical care to patients in the communities we serve. We are affiliated with Western Connecticut Health Network and work collaboratively with our health care partners to deliver state of the art diagnostic and treatment services in a prompt and convenient manner. Many of our physicians work at our affiliates, Danbury Hospital (including the New Milford Campus) and Norwalk Hospital, providing inpatient physician services such as Anesthesiology, Critical Care Medicine / Intensivist, Emergency Medicine, Hospitalists Medicine, Psychiatric, Pathology and Laboratory Medicine. Our primary care physicians coordinate care using a Patient Centered Medical Home model of care to deliver efficient high quality care to our patients and have access to our specialists when a consultation is needed. With many of our physicians participating in medical residency and student teaching and research, our patients benefit from the latest and most effective clinical care.

3. Significant Change in Services.

There has been no significant change in the types of services provided by WCMG during the preceding fiscal year.

4. Financial Information. See attached IRS Form 990.

Form 990

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter Social Security numbers on this form as it may be made public.
Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 2013

Open to Public ் Inspection

Dej	partment of emal Reven	f the Treasury nue Service	► informati	on about Form 990 and	l its instructions is at	www.irs.gov	form990	0.		Inspection	lim is or
			lar year, or tax year beg	inning 10/01	, 2013	3, and ending	g 9/	30		, 2014	
-	Check if a		C					D Emplo	yer iden	ntification Number	
	\neg		Western Connect	icut Medical	Group, Inc			06-	1137	7531	
			14 Research Dri		<u></u>			E Teleph	one nun	nber	
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	Ame	ended return					Jia) le this	a group retu			17.61
	Appl	machent barrand !	F Name and address of princip			n. [` '			· ·	H
			24 Hospital Ave				If 'No,'	subordinate: attach a list.	(see in	structions)	Пио
ı	Tax-exe		X 501(c)(3) 501(c) (L 					
J	Webs	site: 🛌 www	.westernconnect	icuthealthn	etwork.org_			exemplian n			
K	Form of		X Corporation Trust		er ≻ <u>∫L</u>	Year of formatio	m 198	5 M s	State of	legal domicile: CT	<u> </u>
P.	arl I	Summary									
12.50	T 1 B	riefly describe	e the organization's mis	sion or most signifi	cant activities: T	he missi	on at	WCMG	ist	o provide	
	l _	afe inn	ovative, conver	ient and co	ordinated bu	imary a	ad spe	cialty	/ he	alth care	_in
901	 +	he commu	nities we serve	and strive	to be aware	of and	respo	nd to	our	<u>patients</u>	
ī.	l n	02 Shoot	a schadula () fo	r more deta	i 7 .						
Activities & Governance	2 0	heck this hox	▶ I if the organization	on discontinued its	operations or disp	oosed of mor	e than 2	5% of its	net as	sets.	
တ္တ	3 N	umber of voti	no members of the gove	rning body (Part V	'I, line 1a)				3		14
ంర	4 N	umber of inde	ependent voting member	rs of the governing	body (Part VI, line	e 1b)			4		2
8	5 To	otal number o	of individuals employed i	n calendar year 20	13 (Part V, line 2a	a)			5	L	948
Ξ	6 To	otal number o	of volunteers (estimate it	necessary)					6		0
₽ Sct	7a To	otal unrelated	business revenue from	Part VIII, column ((C), line 12				7 a	181,	,467.
	b Ne	et unrelated b	ousiness taxable income	from Form 990-T,	line 34				7 b		0.
	i						P	rior Year		Current Ye	
	8 Cc	ontributions a	nd grants (Part VIII, line	: 1h)							,269.
글	9 Pr	rogram servic	e revenue (Part VIII, lin	e 2g)			163	,994,6		166,682,	
Revenue	10 In	vestment inco	ome (Part VIII, column (A), lines 3, 4, and	7d)			-52,8			616.
æ	11 01	ther revenue	(Part VIII, column (A), li	nes 5, 6d, 8c, 9c, 1	10c, and 11e)	,		156,6			654.
	12 To	otal revenue -	- add lines 8 through 11	(must equal Part '	VIII, column (A), lî	ine 12)	164	,098,5	04.	166,949,	695.
_	13 Gr	rants and sim	ilar amounts paid (Part	IX, column (A), lin	es 1-3)						
	14 Be	enefits paid to	or for members (Part I	X, column (A), line	4)						
	15 Sa	alaries other	compensation, employe	e benefits (Part IX	. column (A), lines	5-10)	138	,136,5	08.	139,104,	940.
S			ndraising fees (Part IX,					<u> </u>			
Expenses							Cognilla Maria	Alter Nation			
Ř	b∵To	otal fundraisin	g expenses (Part IX, co	lumn (D), line 25)			- 5.			AT OF	20000000000000000000000000000000000000
ш	17 Ot	ther expenses	(Part IX, column (A), li	nes 11a-11d, 11f-2	4e)			<u>,581,4</u>		27,035,	
	18 To	ital expensés.	. Add lines 13-17 (must	equal Part IX, colu	mn (A), line 25)	,	163	<u>,717,9</u>		166,140,	
	19 Re	evenue less e	xpenses. Subtract line 1	8 from line 12				380,5		<u></u>	<u>564.</u>
5 5								g of Current		End of Yea	
Net Assots und Balan	20 To	tal assets (Pa	art X, line 16)				29	<u>, 632, 1</u>	27.	36,123,	
캶	21 To	tal liabilities	(Part X, line 26)				21	,343,2	41.	18,576,	549.
ŞΞ	22 Ne	at accete or fi	ind balances. Subtract li	ne 21 from line 20		, ,	8	,288,8	86.	17,547,	270.
r _a	FIGURES	<u>Signature</u>	DIUCK	us. Instruction consumparate	ing cohodular and distan	mants and to the	hest of my	knowledne a	nrt belie	ef. it is true, correct.	and
Onde comp	r penalties lete. Declai	ration of preparer	that I have examined this retu John than officer) is based on	all information of which p	reparer has any knowled	dgė.	,,	<u> </u>	1	1	
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۸.		Signature of	of officer	·			Date	/	/		
Sig Hei	n 	1.					CFO		•		
nei	re	COTTE	en Scott ni name and title.				CEO		-		
		1		Preparer's signature		Date	т.	Chack	if F	PTIN	
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Pre	parer	Firm's name	ERNST & YOUNG								
	Only	Firm's address	► 111 MONUMENT	CIRCLE STE.	4000					-6565596 <u> </u>	
		1	INDIANAPOLIS				ı	Phone no.	317-	681-7000	
May	the IRS	discuss this	return with the preparer		e instructions)					X Yes	No

Form	990 (2013) Western Connecticut Medical Group, Inc.	06-1137531	Page 2
Par	Statement of Program Service Accomplishments		
Self-lines	Check if Schedule O contains a response or note to any line in this Part III		X
1	Briefly describe the organization's mission:		
•	The mission at WCMG is to provide safe, innovative, convenient a	nd coordinated	
	primary and specialty health care in the communities we serve an	d etrive to be	aware
	primary and specialty health care in the communities we serve an	tail	awarc
	of and respond to our patients needs. See schedule O for more de	FGTT:	
		+	
	Did the organization undertake any significant program services during the year which were not listed on the pr		EE
	Form 990 or 990-EZ?	Yes	X No
	If 'Yes,' describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program se	ervices? Yes	X No
	If 'Yes,' describe these changes on Schedule O.	-	
4	Describe the organization's program service accomplishments for each of its three largest program service	vices, as measured by e	xpenses.
-7	Describe the organization's program service accomplishments for each of its three largest program service section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount cothers, the total expenses, and revenue, if any, for each program service reported.	of grants and allocations to	
	others, the total expenses, and revenue, if any, for each program service reported.		
4a	(Code:) (Expenses \$ 45,896,496, including grants of \$) (Revenue \$ 43,809	9,476.)
	Medicine SubSpecialty-		
	WCMG Medicine SubSpecialty provides various services in Danbury,	CT and surroun	ding
	towns. Major services include Cardiology, Pulmonology, Surgery,	Gastroenterolog	v and
	TO 7 1		J_ ====
	Rheumatology.		
	11 Locations serving areas in Western Connecticut		
	11 Locations serving areas in Western Connecticut		
	66,775 Patients during fiscal year 2014		
	270,128 Visits during fiscal year 2014		
	270,128 Visits during fiscal year 2014 \$611,773 - Adjusted for financial assistance during FY 2014		
41.	(Code:) (Expenses \$ 23,620,279, including grants of \$) (Fig. 2.1)	Revenue \$ 24 087	065)
			1,000.7
	Primary Care		
	WCMG has Primary Care specialists in family medicine, internal m	edicine and	
	pediatrics. The primary care offices are located in Danbury, CT	<u>and the surrou</u>	naing
	towns.		
	# # # # = = = = = = # # # # # # # # # #		
	13 Locations serving areas in Western Connecticut and Eastern New	w York	
	161,794 Visits during fiscal year 2014 \$26,406 - Adjusted for financial assistance during FY 2014		
	\$20,400 - Adjusted for linancial abbiscance during 11 2011		
		A 01 000	0.57
	(Code:) (Expenses \$17,358,555. including grants of \$) (F	Revenue $\Rightarrow 21,263$	1,35/.
	Anesthesiology		
	WCMG Anesthesia provides management of procedures for rendering a	a patient insen	sible_
	to pain and emotional stress during surgical, obstetrical, and o	ther diagnostic	or
	therapeutic procedures. We also provide acute pain service.		
	Ineraboutic brocedures, we disc brosters deep bear and an arrival		
	3 Locations serving areas in Western Connecticut and Eastern New	Vork	
	26,768 Patients during fiscal year 2014		
	33,512 Visits during fiscal year 2014 \$251,878 - Adjusted for financial assistance during FY 2014		
	\$251,878 - Adjusted for financial assistance during FY 2014		
4 d	Other program services. (Describe in Schedule O.) See Schedule O		
	(Expenses \$ 46,541,343, including grants of \$) (Revenue \$	77,675,912.)	
	Total program service expenses ► 133,416,673.		

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A. 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I. 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II. 4 X		and Value Checklist of Required Schedules		Yes	No
2 is the dispatization required to complete Schedule C, Part II. 3 Ibid the organization required to a second control of the complete Schedule C, Part II. 5 Is the conjunctation assessed and GLO(A), 501 (250), or 501 (26) complete Schedule C, Part II. 5 Is the conjunctation a section 501(b) election in effect during the fix year? If Yes, complete Schedule C, Part II. 5 Is the conjunctation a section 501(b) of the complete Schedule C, Part II. 5 Is the conjunctation assessed and GLO(A), 501 (250), or 501 (26) complete Schedule C, Part III. 5 Is the conjunctation maintain any donor advised funds or any similar tunde 98-191 if Yes, complete Schedule C, Part III. 5 Is the conjunctation maintain any donor advised funds or any similar tunde 98-191 if Yes, complete Schedule C, Part III. 6 Did the organization receive or hold a conservation essential including descends to receive gene space, the confidence of the distribution or investment of amounts in such holds or accounts? If Yes, complete Schedule C, Part III. 7 Did the organization receive and amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts or listed in Part X, or provide code counseling, debt management, credit repair, or debt negotiation services? If Yes, complete Schedule C, Part III. 8 Did the organization report an amount for Part X, line 21, for escrow or custodial account liability, serve as a custodian for manustrial received in Part X, in related organization, hold assets in temporarily restricted endowments, permanent endowments, or quest-indowments or quest		1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	. 1		1
for public office? If Yes, complete Schedule C, Part II. Section SOI(X) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the fax year? If Yes, complete Schedule C, Part II. Is the organization as estoin 501(c)(h) 501(c)(6), or 501(c)(6), o		2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	. 2	X	
5 Is the organization a section 501(c)(9), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-197 II "Yes," complete Schedule C, Part III. 6 Oid the organization relation any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II. 7 Did the organization receive or hold a conservedion easement, including assements to preserve open space, the environment, historic fand areas, or historic structures? If "Yes," complete Schedule D, Part III. 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III. 9 Did the organization report an amount in Part X, line 21, for excrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counselling, debt management, credit repair, or debt negotietion 9 x X or X as applicable. 9 Did the organization ricectly or through a related organization, hold assets in temporarily restricted endowments, per part and endowments, or quasi-indowments if II "Yes," complete Schedule D, Part X, line 187 in Yes," complete Schedule D, Part X, line 197 in Yes, complete Schedule D, Part X, line 197 in Yes, complete Schedule D, Part X, line 197 in Yes, complete Schedule D, Part X, line 197 in Yes, complete Schedule D, Part X, line 197 in Yes, complete Schedule D, Part X, line 197 in Yes, complete Schedule D, Part X, line 197 in Yes, complete Schedule D, Part X, line 197 in Yes, complete Schedule D, Part X, line 197 in Yes, complete Schedule D, Part X, line 197 in Yes, complete Schedule D, Part X, line 197 in Yes, complete Schedule D, Part X, line 197 in Yes, complete Schedule D, Part X, line 197 in Yes,		2. Did the examination engage in direct or indirect political compaign activities on behalf of or in opposition to capdidates	. 3		Х
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Part I. 1 Did the organization receive or hald a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part III. 2 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III. 3 Did the organization report an amount in Part X, line 21, for escrew or custodial account liability, serve as a custodian for amounts on clisted in Part X; or provide credit cursesling, debt management, credit repair, or debt negotietion services? If 'Yes,' complete Schedule D, Part IV. 4 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V. 1 If the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V. 1 Did the organization report an amount for land, buildings and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part V. 2 Did the organization report an amount for investments – other securities in Part X, line 10? If 'Yes,' complete Schedule D, Part VI. 3 Did the organization report an amount for extensivents – program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VI. 4 Did the organization report an amount for other lasbillies in Part X, line 15? If 'Yes,' complete Schedule D, Part VI. 5 Did the organization report an amount for other lasbillies in Part X, line 15? If 'Yes,' complete Schedule D, Part X. 6 Did the organization report an amount for other lasbillies in Part X, line 15? If 'Yes,' complete Schedule D, Part X. 7 Did the organization or short an amount for other lasbillies in Part X, line 15? If 'Yes,' complete Schedule D, Part X. 8 Did the organization	:	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	. 5		х
But the organization report an amount in Part X, line 21, for escribing or custodial account liability; serve as a custodian for amounts no listed in Part X; or provide code controlled schedule D, Part III. Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts no listed in Part X; or provide code conveniency, debt management, credit repair, or debt negotiation services? If Yes,' complete Schedule D, Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts no listed in Part X; or provide code conveniency, debt management, credit repair, or debt negotiation services? If Yes,' complete Schedule D, Part X, line 10 the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If Yes,' complete Schedule D, Part V, VII, VIII, VII, VII, VII, VII, VII,	(Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I.	6		Х
Did the organization report an amount in Part X, line 21, for escrew or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV. 10 Did the organization in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part V. 11 If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Part V, VIII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VIII. b Did the organization report an amount for investments — other securities in Part X, line 10? If "Yes," complete Schedule D, Part VIII. c Did the organization report an amount for investments — other securities in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. d Did the organization report an amount for other assets in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X. 11 c Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X. 11 c Did the organization orbit is applicable. 11 d X 12 a Did the organization orbit in separate, independent audited financial statements for the tax year? If Yes, 'complete Schedule D, Part X. 11 f X 12 a Did the organization assets and the part X, line 10 for the part X and XII. Is optional. 12 b Was the organization assets and the part X, independent audited financial statements for the tax year? If Yes, 'amonated Schedule D, Part X and XII. b Did the	7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II	7		Х
for amounts not listed in Fart X, or provide earth consening, deep transgeriers, it Pass, 'complete Schedule D, Part IV. 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments, P Part X, in the organization answer to any of the following questions is Yes', then complete Schedule D, Part V. 11 If the organization report an amount for land, buildings and equipment in Part X, line 10? If Yes, 'complete Schedule D, Part VI. 2 Did the organization report an amount for investments — other securities in Part X, line 10? If Yes, 'complete Schedule D, Part VII. 2 Did the organization report an amount for investments — other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If Yes, 'complete Schedule D, Part VII. 2 Did the organization report an amount for investments — program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If Yes, 'complete Schedule D, Part VIII. 3 Did the organization an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If Yes, 'complete Schedule D, Part VIII. 4 Did the organization report an amount for other liabilities in Part X, line 25? If Yes, 'complete Schedule D, Part X. 5 Did the organization other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If Yes, 'complete Schedule D, Part X, line 16. If Yes, 'complete Schedule D, Part X, line 16. If Yes, 'complete Schedule D, Part X, line 16. If Yes, 'complete Schedule D, Part X, line 16. If Yes, 'complete Schedule D, Part X, line 16. If Yes, 'complete Schedule D, Part X, line 16. If Yes, 'complete Schedule D, Part X, line 16. If Yes, 'complete Schedule D, Part X, line 16. If Yes, 'complete Schedule D, Part X, line 17. If Yes, 'complete Schedule D, Part X, line 18. If Yes, 'complete Schedule D, Part X, line 18. If Yes, 'complete Schedule D, P	8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III.	8		Х
permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings and equipment in Part X, line 10? If "Yes," complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable. a Did the organization report an amount for investments — other securities in Part X, line 10? If "Yes," complete Schedule D, Part VII. b Did the organization report an amount for investments — other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII. c Did the organization report an amount for investments — program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X. f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's inability for uncertain tax positions under Init 48 (ASC 740)? If "Yes," complete Schedule D, Part X. 2a Did the organization assenate, independent audited financial statements for the tax year? If "Yes," and If It to organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and If It to organization aschool described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E. 13 Is the organization aschool described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E. b Did the organization maintain an office, employees, or agents outside of the United States? 14a Did the organization aschool described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E. 5 Did the organization re		for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV.	9		х
a Did the organization report an amount for land, buildings and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI. b) Did the organization report an amount for investments — other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII. c) Did the organization report an amount for investments — program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. d) Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IVIII. e) Did the organization report an amount for other liabilities in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX. e) Did the organization separate or consolidated financial statements for the tax year include a footnote that addresses the organization's separate or consolidated financial statements for the tax year; If "Yes," complete Schedule D, Part X. 11a Did the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X, III III X b) Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and III. b) Did the organization as school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E. 11a Did the organization maintain an office, employees, or agents outside of the United States? b) Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts II and IV. 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of a	10	permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V	10		
b Did the organization report an amount for investments – other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII		or X as applicable.			
c Did the organization report an amount for investments – program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 167 // Yes, 'complete Schedule D, Part VIII. d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 167 // Yes, 'complete Schedule D, Part IX. e Did the organization report an amount for other liabilities in Part X, line 257 // Yes, 'complete Schedule D, Part X. f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X. 11a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Part X. b Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Part X X. b Was the organization aschool described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E. 13 La Did the organization aschool described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E. b Did the organization have aggregate revenues or expenses of more than \$1,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts II and IV. 5 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV. 12 Did the organization report more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), line 5 and 11e? If 'Yes,' complete Schedule G, Part		D, Part VI	11 a	X	
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX			11b		Х
in Part X, line 167 if 'Yes,' complete Schedule D, Part IX. e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X. f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X. 116			11 c		Х
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column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions). 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II. 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III. 19 X 20 a Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H. 20 X	16	Did the constraint spant or Port IV column (A) line 3 more than \$5,000 of aggregate grants or other assistance to	16		Х
lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions).	17		<u>X</u>
complete Schedule G, Part III	18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18		Х
20 a Dia the diganization operate one of more hospital radiations. If Test, complete contents 77.		complete Schedule G, Part III	19		
b If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?					<u>X</u>
	1	olf 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

1138	ntiva Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organizations or government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III.	22		Х
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If 'Yes,' complete Schedule J.	23	х	
24	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a.	24a		х
	b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
	d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25	a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		Х
	b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III.	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
;	A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		<u> X</u>
1	a A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28b		Х
•	c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and V, line 1	34	х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
ŀ	olf 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b	х	
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.	38	х	
BAA		Form	990 (2	.013)

	m 390 (2013) Western Connecticut Medical Group, Inc.			
R	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V		Voc	No
		- [3:3	Yes	NU
1	a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	D Effect the Hamber of Folias if Za monadad in this fat Zares.)		
	c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1 c	X	
2	a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 948	3		
	b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2 b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3	a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3 a	,X	<u> </u>
	b If 'Yes' has it filed a Form 990-T for this year? If 'No' to line 3b, provide an explanation in Schedule 0.	3 b	X	
A	a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			٠,,
_	a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
	b If 'Yes,' enter the name of the foreign country: ►			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5	a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5 a		X
i	b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		Х
1	c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5 c		
	a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
l	b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were	6 b		
_	not tax deductible?			
7	Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and			
	services provided to the payor?	7a 7b		X
ı	5 if 'Yes,' did the organization notify the dollor of the value of the goods of services provided.'	 -^-		
	Form 8282?	7 c	- A-12-54	X
€	If 'Yes,' indicate the number of Forms 8282 filed during the year		estre i	X
•	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		<u>X</u>
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		
_	glf the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7 g		
ł	of the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8	=50.=# 	
Q.	Sponsoring organizations maintaining donor advised funds.	-1-24		
 	Did the organization make any taxable distributions under section 4966?	9 a		
ı	Did the organization make a distribution to a donor, donor advisor, or related person?	9Ь		
	Section 501(c)(7) organizations. Enter:			
14	Initiation fees and capital contributions included on Part VIII, line 12			
a L	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	Section 501(c)(12) organizations. Enter:			T (
	Gross income from members or shareholders.			<u></u>
a	GIO33 BIDDITIC ROTT HIGHIDGS OF GENERALIST CONTROL ROTT CON			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	12a		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	124		in a
þ	If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	12-		eresan
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
_	Enter the amount of reserves on hand			
C 1/1-	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
14a 	If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O.	14b		
d AA	TEEA0105L 07/02/13	Form	990 (2	013)

Form 990 (2013) Western Connecticut Medical Group, Inc.	06-1137531	Page 6
Part We Governance, Management and Disclosure For each 'Yes' response to line 8a, 8b, or 10b below, describe the circums	nse to lines 2 through 7b below stances, processes, or change	, and for s in
Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI		X
Section A. Governing Body and Management		
		Yes No
1 a Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	1a 14	
h Enter the number of voting members included in line 1a, above, who are independent.	1b2	
Did any officer, director, trustee, or key employee have a family relationship or a business relationship or a business relation, director, trustee or key employee?	ationship with any other	X
3 Did the organization delegate control over management duties customarily performed by or un of officers, directors or trustees, or key employees to a management company or other	nder the direct supervision person?.SeeSchO	3 X
4 Did the organization make any significant changes to its governing documents	4	х
5. Did the organization become aware during the year of a significant diversion of the organization.	anization's assets?	X
6 Did the organization have members or stockholders? See. Schedule.0		X
7a Did the organization have members, stockholders, or other persons who had the power to elect members of the governing body? See Schedule 0.	at or appoint one or more	a X
b Are any governance decisions of the organization reserved to (or subject to approval by stockholders, or other persons other than the governing body?		b X
8 Did the organization contemporaneously document the meetings held or written actions under the following:		
		b X
b Each committee with authority to act on behalf of the governing body?	the resolved at the	D A
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who organization's mailing address? If 'Yes,' provide the names and addresses in Schedule	O	
Section B. Policies (This Section B requests information about policies no	t required by the internal Reve	nue Code.) Yes No
	10	
10 a Did the organization have local chapters, branches, or affiliates?b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affil	iates and branches to ensure their	4 ^
operations are consistent with the organization's exempt purposes?		
11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling	ng the form?11	a X
h Describe in Schedule O the process, if any, used by the organization to review this Form	m 990. See Schedule O 🌉	1 1 2 1 2
12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13	12	a X
b Were officers, directors, or trustees, and key employees required to disclose annually interests to conflicts?	s that could give rise	ь
c Did the organization regularly and consistently monitor and enforce compliance with the policy Schedule O how this was done		
13 Did the organization have a written whistleblower policy?		
14 Did the organization have a written document retention and destruction policy?		X
15 Did the process for determining compensation of the following persons include a review and all persons, comparability data, and contemporaneous substantiation of the deliberation are	in doorson.	a X
a The organization's CEO, Executive Director, or top management official		
b Other officers of key employees of the organization See .Schedule . 0		
If 'Yes' to line 15a or 15b, describe the process in Schedule O. (See instructions.) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or si	imilar arrangement with a	a X
taxable entity during the year? b If 'Yes,' did the organization follow a written policy or procedure requiring the organization to e participation in joint venture arrangements under applicable federal tax law, and taken	evaluate its	The second second
organization's exempt status with respect to such arrangements?		b
Section C. Disclosure 17 List the states with which a copy of this Form 990 is required to be filed ► CT NY		
Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 9 inspection. Indicate how you make these available. Check all that apply.	1	
Own website Another's website X Upon request X	1	
19 Describe in Schedule O whether (and if so, how) the organization makes its governing documents, conflict of int the public during the tax year. See Schedule O 20 State the name, physical address, and telephone number of the person who possesses the bo		10
Colleen M. Scott 14 Research Drive, Suite 201A Bethe.	1 CT 06801 (203) 739-729) 4
BAA TEEA0106L 07/02/13	Fol	rm 990 (2013)

	013) Western Connecticut Medical Group, Inc.	00 13,07001	Page
Form 990 (20	Compensation of Officers, Directors, Trustees, Key Employees, I	lighest Compensated Employees,	and
	ndenendent Contractors		1
. (Check if Schedule O contains a response or note to any line in this Part VII		<u></u>

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

List all of the organization's current key employees, if any. See instructions for definition of 'key employee,'

List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

Check this box if neither the organization	nor any rela	ated or	ganr.			ompen	sate	a any current officer, u	rector, or trustee.		
					;)					*	
(A) Name and Title	(B) Average flours per	one bo	Position (do not check more than one box, unless person is both an officer and a director/trustee)					(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation	
	hours per week (list any hours for related organiza- tions below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1059-MISC)	from the organization and related organizations	
(1) Patrick Broderick	50										
Chairman	2	X		Х				474,630.	<u> 15,882.</u>	60,214.	
(2) Matthew Miller	2										
Vice Chairman	42	Х		X				646,881.	0.	48,643.	
(3) John Borruso	50									05 F0F	
Dir till/1/2014	0	Х						465,927.	0.	25,525.	
(4) Patricia Tietjen	50								_	07 050	
Trustee/Phys	0	Х						604,478.	<u>0.</u>	37,048.	
(5) Charles Herrick	50			ŀ						E0 704	
Treasurer/Phys	0	Х						436,436.	0.	59,724.	
(6) Paul Fiedler	50								^	47,464.	
Trustee/Phys	0	X		_				588,986.	0.	41,404.	
(7) Steven Gorelick	50							me.	0 076	43,128.	
Dir til1/1/2014	2	Х	_	_				554,513.	9,076.	43,120.	
(8) Raul Arguello	50							202 745	0.	44,949.	
Dir til1/1/2014	0	_X	_					393,145.	υ.	44, 545.	
(9) Shohreh Shahabi	50	. 1						E04 460	0.	44,286.	
Dir til1/1/2014	0	X		_				594,163.		44,2001	
(10) Martin Serrins	50_							CEA 034	0.1	50,189.	
VP/Treasur/Phys	0	Х		X				654,934.	0.	30,105.	
(11) Keith Zuccala	50			-				E04 00E	0.1	48,740.	
Dir(eff 1/1/14	0	X						594,905.	U.	40//401	
(12) Simon O'Regan	<u>50</u>							220 202	0.	47,974.	
Treas(ef 1/1/14	0 -	_X			-			338,302.	· · · · · · · · · · · · · · · · · · ·	31,5121	
(13) Lewis Berman, M.D.	2	~,						0.	503,194.	41,241.	
Dir(eff 9/11/14	40	Х	}				_		303,134.	22/221	
(14) Dan DeBarba	2	,				İ		0.	1,110,328.	26,151.	
Dir(eff 1/23/14	48	Х							1/110/0200	40,404	

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) Position (do not check more than one box, unless person is both an officer and a director/trustee) (A) Reportable compensation from related organizations (W-2/1099-MISC) Estimated amount of other Reportable compensation from Name and title per week (list any hours for related organiza below dotted line) the organization (W-2/1099-MISC) compensation from the Officer Key employee nstitutional trustee lighest compensated imployee organization and related organizations trustee (15) Thomas Koobatian, M.D. 10 40 X 417,447. 0. 49,827. Dir(eff 9/11/14 (16) Victor Liss CPA 2 7 0. 0. X 0. Dir(eff 1/23/14 2 (17) John Murphy, M.D Х 1,243,861 54,487. 48 0. Dir (eff 1/1/14 2 (18) Brian C. White, CPA Х Dir (eff 1/1/14 3 0. 0. 0. 40 (19) Thomas Linhares Executive Dir. 0 Х 0 0. 0. (20) Colleen Scott 40 0. 0. 0 X 0. CFO 2 (21) Donna Kaplanis X 236,976. 57,460. Sec (eff 1/1/14 48 0. 40 Shawyn Corbett 0 X 0 0. C00 40 (23) Michael Grey, M.D 0 Х 0. 0. 0, CMO (24) Alan Dietzek 50 955,594 57,477. 0 X Surgeon 50 (25) Cary Passik Cardiologist 0 46,777. 708,446. 8,428,787. 3,119,317. 891,304. 1 b Sub-total..... c Total from continuation sheets to Part VII, Section A..... 2,126,331 158,527. O. d Total (add lines 1b and 1c)..... 10555118. 3,119,317. 1,049,831. 2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 🟲 287 Yes No Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee 3 Х on line 1a? If 'Yes,' complete Schedule J for such individual..... For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If 'Yes' complete Schedule J for 4 Х 1.0 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If 'Yes,' complete Schedule J for such person..... Х Section B. Independent Contractors Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year (B) Description of services (C) Compensation (A)
Name and business address ALLSCRIPT 8529 SIX FORKS ROAD RALEIGH, NC 27615 ELECTRONC HEALTH REC 1,554,103. MANAGEMENT SERVICES 598,141. JHD GROUP 5055 KELLER SPRINGS ROAD ST 240 ADDISON, TX 75001 485,333. WOMENS HEALTH SERVICES 90 LOCUST AVENUE DANBURY, CT 06810 PHYSICIAN FEES LEGAL 279,253. ROBINSON & COLE LLP 1055 WASHINGTON BLVD FL 9 STAMFORD, CT 06901

BEB COMMERCIAL CLEANING SERVICES 36 TAMARACK AVENUE DANBURY, CT 068 CLEANING SERVICES

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization

187,744.

Form 990

Continuation Sheet for Form 990

OMB No. 1545-0047

2013

Department of the Treasury internal Revenue Service

Name of the Organization

Employler Identification number

06-1137531

Western Connecticut Medical Group, Inc.

Part VIII Continuation: Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (F) (D) (E) (C) Estimated amount of other compensation from the organization and related organizations Position (check all that apply) Reportable compensation from the organization (W-2/1099-MISC) Reportable compensation from related organizations (W-2/1099-MISC) Name and Title Average hours per week (list any hours for retated organizations below dotted line) Individual trustee or director Key employee Officer Highest compensated employee Former Institutional trustee 50 Winston Shih 0. 59,014. Χ 799,321. Physician 0 Ira Galin 50 0. 54,612. 664,187. Physician 0 X Mark Warshofsky 50 0. 44,901. X 662,823. Physician 0

Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (C) Unrelated (D) (A) Total revenue Revenue Related or excluded from tax exempt function business under sections 512-514 revenue revenue 1 a b Membership dues..... 1b c Fundraising events..... 1ċ d Related organizations 1d116,269 e Government grants (contributions) 1 e f All other contributions, gifts, grants, and similar amounts not included above . . . g Noncash contributions included in lines 1a-1f: \$ h Total. Add lines 1a-1f 116,269 PROGRAM SERVICE REVENUE Business Code 166500689 621110 166500689 2a Medical Revenue 138,575 621400 138,575 b Davita Oversight Dialysis 42,892 42,892 623000 c DHCC Oversight f All other program service revenue... g Total. Add lines 2a-2f 166682156. Investment income (including dividends, interest and 2,746. other similar amounts)..... 2,746 Income from investment of tax-exempt bond proceeds..! Royalties.... (i) Real (ii) Personal 6a Gross rents...... 375,523 b Less: rental expenses 375,523 c Rental income or (loss) . . . d Net rental income or (loss) (ii) Other (i) Securities 7 a Gross amount from sales of assets other than inventory... b Less; cost or other basis 2,130 and sales expenses c Gain or (loss)...... -2,130d Net gain or (loss)..... 2.130 8 a Gross income from fundraising events **STHER REVENUE** (not including..\$ of contributions reported on line 1c). See Part IV, line 18.,.... a b Less: direct expenses..... b c Net income or (loss) from fundraising events 9 a Gross income from gaming activities, See Part IV, line 19..... a b Less: direct expenses..... b c Net income or (loss) from gaming activities..... 10a Gross sales of inventory, less returns and allowances..... b Less: cost of goods sold..... b c Net income or (loss) from sales of inventory...... Business Code Miscellaneous Revenue 86,351 86,351 621110 11a Physicans Services 38,989 38,989. 900099 b Medical Records 621400 22,720 22,720 c Behavioral Health 2,594. 2,594 d All other revenue WKS e Total. Add lines 11a-11d 150,654 166949695 616, 12 Total revenue. See instructions 166651343 181,467

Se	ction 501(c)(3) and 501(c)(4) organizations must on Check if Schedule O contains a	omplete all columns. All o	other organizations must	complete column (A).	
Do 6b,	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part Vill.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21.				
2	Grants and other assistance to individuals in the United States. See Part IV, line 22				NR.
3	Grants and other assistance to governments, organizations, and individuals outside the United States, See Part IV, lines 15 and 16.				550
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	7,331,702.	7,331,702.	0.	0.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.
7	Other salaries and wages	123, 936, 376.	105,287,287.	18,649,089.	
8	Pension plan accruals and contributions (include section 401 (k) and 403(b) employer contributions).	2,412,147.	2,049,184.	362,963.	
9	Other employee benefits				
10	Payroli taxes	5,424,715.	4,999,557.	425,158.	
11	Fees for services (non-employees):				
í	Management	730,578.		73 <u>0,578</u> .	
	Legal	230,250.		230,250.	
	: Accounting,	11,116.		11,116.	
c	Lobbying				
e	Professional fundraising services. See Part IV, line 17				
	Investment management fees				
	Other. (If line 11g amt exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	7,842,864.	2,526,844.	5,316,020.	
12	Advertising and promotion	233,983.	21,139.	212,844.	
13	Office expenses	2,668,394.	1,157,003.	1,511,391.	
14	Information technology	142,082.	142,082.		
15	Royalties		2 250 572	602 277	
16	Occupancy	6,686,047.	6,062,670.	623,377.	
17	Travel	423,994.	382,027.	41,967.	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	135,419.	132,133.	3,286.	
20	Interest	17,998.	17,998.		
21	Payments to affiliates			400 510	
22	Depreciation, depletion, and amortization	813,851.	625,208.	188,643.	
	Insurance	4,037,158.	15,124.	4,022,034.	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses				= 10°-
	in line 24e. If line 24e amount exceeds 10%				
	of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	Medical and Surgical Supplies	1,837,339.	1,837,339.		
	Membership Dues	723,671.	503,580.	220,091.	
	Repairs/Maintenance	168,617.	151,705.	16,912.	
	Education Expense	66,322.	16,442.	49,880.	
	All other expenses	265,508.	157,649.	107,859.	
	Total functional expenses, Add lines 1 through 24e	166,140,131.	133,416,673.	32,723,458.	0.
	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here				
	SOP 98-2 (ASC 958-720)	<u></u>	1		Form 990 (2013)
BAA		TEEA0110L 11	08/13		LOHH 230 (5012)

	ILL V	Balance Sneet	art V			П
		Check if Schedule O contains a response or note to any line in this Po	at A	///	1	
		·		(A) Beginning of year		(B) End of year
	1	Cash — non-interest-bearing.		6,349.	1	6,449.
	2	Savings and temporary cash investments		6,321,125.	2	6,287,242.
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net	,	7,371,757.	4	10,839,912.
	ľ					
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete				
		Part II of Schedule L			5	
	6	Loans and other receivables from other disqualified persons (as defined section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contribution employers and sponsoring organizations of section 501(c)(9) voluntary employ beneficiary organizations (see instructions). Complete Part II of Schedul	under			
		section 4958(1)(1)), persons described in section 4958(2)(3)(3), and contribute employers and shonsoring organizations of section 501(c)(9) voluntary employers.	yees'			
		beneficiary organizations (see instructions). Complete Part II of Schedul	e L		6	
A S	7	Notes and loans receivable, net			7	700 170
ASSETS	8	Inventories for sale or use		185,112.	8	120,170.
T	9	Prepaid expenses and deferred charges		240,035.	9	304,581.
	10 a	Land buildings, and equipment; cost or other basis.				
	104		2,902.			0.000.000
	ь	Less: accumulated depreciation	5,825.	8, <u>431,548.</u>	10 c	9,267,077.
	11	Investments — publicly traded securities			11	
	12	Investments — other securities. See Part IV, line 11			12	
	13	Investments program-related. See Part IV, line 11			13	
	14	Intangible assets		71,896.	14	4,948.
	15	Other assets. See Part IV, line 11	7,004,305.	15	9,293,440.	
	16	Total assets. Add lines 1 through 15 (must equal line 34)		29,632,127.	16	36,123,819.
	17	Accounts payable and accrued expenses		16,462,075.	17	12,302,179.
	18	Grants payable		1,513,149.	19	1,388,331.
	19	Deferred revenue		1,313,143.	20	1,000,001.
F	20	Tax-exempt bond liabilities			21	
A B	21	Escrow or custodial account liability. Complete Part IV of Schedule D				
ij	22	Loans and other payables to current and former officers, directors, truste key employees, highest compensated employees, and disqualified perso Complete Part II of Schedule L	ns.			
Ţ		Complete Part II of Schedule L			22	
į,	23	Secured mortgages and notes payable to unrelated third parties		68,542.	23	
S	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third p and other liabilities not included on lines 17-24). Complete Part X of Sch	arties, redule D.	3,299,475.	25	4,886,039.
	26	Total liabilities. Add lines 17 through 25.		21,343,241.	26	18,576,549.
_ <u>N</u>	20	Organizations that follow SFAS 117 (ASC 958), check here X and com				
Ę		lines 27 through 29, and lines 33 and 34.	•			
A	27	Unrestricted net assets		8,288,886.	27	17,547,270.
CONTINUE OF	28	Temporarily restricted net assets			28	
		Permanently restricted net assets			29	
O R		Organizations that do not follow SFAS 117 (ASC 958), check here ►				
		and complete lines 30 through 34.				
מאט	30	Capital stock or trust principal, or current funds			30	
	31	Paid-in or capital surplus, or land, building, or equipment fund			31	
Ã	32	Retained earnings, endowment, accumulated income, or other funds			32	
Ŋ	33	Total net assets or fund balances		8,288,886.	33	17,54 <u>7,270.</u>
はて」すること	34	Total liabilities and net assets/fund balances.		29,632,127.	34	36,123,819.
BA						Form 990 (2013)

Forn	n 990 (2013) Western Connecticut Medical Group, Inc.	6-11375	31	Pa	age 12
Pai	ANIE Reconciliation of Net Assets		- ·		
	Check if Schedule O contains a response or note to any line in this Part XI.				. X
	Total revenue (must equal Part VIII, column (A), line 12)	1	166,9	149,6	<u> 695.</u>
2	Total expenses (must equal Part IX, column (A), line 25)	2	166,1	40,1	<u> 131.</u>
3	Revenue less expenses. Subtract line 2 from line 1	3	8	09,5	564.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	8,2	88,8	<u>886.</u>
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Invesiment expenses	7			
8		•			
9	Other changes in net assets or fund balances (explain in Schedule O). See Schedule O	9	8,4	48,8	320.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	17, <u>5</u>	47,2	270.
DS	tXII Financial Statements and Reporting	, –		-	
i a	Check if Schedule O contains a response or note to any line in this Part XII				. П
	Check it Schedule O contains a response of hote to any fine an east are vita.			Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		*
	If the organization changed its method of accounting from a prior year or checked 'Other,' explain				v
2 a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	443.44	X
	Were the organizations introduced whether the financial statements for the year were compiled or reviseparate basis, consolidated basis, or both:	ewed on a			
	Separate basis Consolidated basis Both consolidated and separate basis			x	
b	Were the organization's financial statements audited by an independent accountant?		2b	A	
	if 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sep basis, consolidated basis, or both:	arate			
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the aureview, or compilation of its financial statements and selection of an independent accountant?	dit,	2с	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain		200		
	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		За		X
b	If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required or audits, explain why in Schedule O and describe any steps taken to undergo such audits	audit 	3b		
BAA	of audits, explain my in solication of an account		Form	990 (2013)

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its Instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2013

Open to Public luspection

Employer identification number

Name of the	organization							1 .		tlon number
Weste:	rn Connecticut	Medical Grou	ip, Inc.						13753	
Part I	Reason for Pub	lic Charity Status	(All organizations	must	comple	ete this	s part.) See i	instruct	tions.
The orga	nization is not a priva	ite foundation becaus	ie it is: (For lines 1 thro	ough 11,	check (only one	box.)			
1 Ñ	A church, convention	of churches or asso	ciation of churches des	cribed i	n sectio	n 170(b)	(1)(A)(i).		4
2			(ii). (Attach Schedule I							
3	A hospital or a coope	erative hospital service	e organization describe	ed in se	ction 17	/ <mark>0(ь)(1)</mark> (.	A)(iii).			
4 H	A medical research	rganization onerated	l in conjunction with a h	nospital	describ	ed in se	ction 17	о(ь)(1)(.	A)(iii). E	nter the hospital's
- L	name, city, and state			•						
5	An organization opera	ted for the benefit of a	college or university own					l unit de	scribed in	section
6	A federal state or in	ncal government or de	overnmental unit descri	ibed in s	section '	170(b)(1)(A)(v).			
7	An organization that n in section 170(b)(1)(a)	ormally receives a sub: A)(vi). (Complete Par	stantial part of its suppor rt II.)	t from a	governn	nental ur	iit or froi	n the ge	neral put	lic described
8	A community trust de	escribed in section 15	70(b)(1)(A)(vi). (Comple	te Part	II.)					
9 X	June 30, 1975, See s	section 509(a)(2). (Co	nore than 33-1/3% of its s — subject to certain excess taxable income (less implete Part III.)	3668011	OII IUA	<i>)</i> 110/11 0	201/1000		es, and g its suppo ired by t	pross receipts ort from gross the organization after
10	An organization orga	nized and operated e	exclusively to test for pu	ublic sat	ety, See	section	n 509(a)	(4). 		and of one or
11	An organization organi more publicly suppor describes the type of	ized and operated excl ted organizations des supporting organizat	usively for the benefit of, scribed in section 509(a tion and complete lines	i i i e u a	ougn 11	11.				•
	a Type I b		Type III Function				1 1	- 1		unctionally integrated
٠.	other than foundation a	managers and other th	anization is not controli an one or more publicly s	supporte	a organiz	zations d	escricec	in secu	on bob(a,	9(1) OI
1	If the organization received this box		nation from the IRS that i	<i></i>						
g	Since August 17, 200	06, has the organizati	on accepted any gift o	r contrit	oution fr	om any	of the f	ollowing	persons	Yes No
	(i) A person who o	directly or indirectly co	ontrols, either alone or opported organization?	togethe	r with po	ersons d	escribe	d in (ii)	and (iii)	11g(i)
			bed in (i) above?							11 g (ii)
			described in (i) or (ii) a							11 g (iii)
			e supported organization					,,,,,,,		119 (11)
h		····			ls the	(v) Did yo	winotify	(10)	s the	(vii) Amount of monetary
	(i) Name of supported organization	(ii) EIN	(IIi) Type of organization (described on lines 1-9 above or iRC section (see instructions))	organiz	rs trie calion in () listed in overning ment?	the organ column (supp	izalion in	organize colur organize U.	s the valion in nn (i) ed in the S.?	support
				Yes	No	Yes	No	Yes	No	
				<u> </u>	ļ	 	:			
(4)						ļ				
(A)					1	 	<u> </u>			
(B)										
(0)										
(C)							-			
(D)					<u> </u>					
(E)		,,				Salah Sa	<u> </u>	receptation		
Total					(a)			海里航	漢語	
		- A-A Notice conthe	Instructions for Form	990 or 9	990-EZ.		5	Schedule	A (Form	990 or 990-EZ) 2013

Schedule A (Form 990 or 990-EZ) 2013 Western Connecticut Medical Group, Inc. 06-1137531

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support						
Cal	endar year (or fiscal year jinning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.').				-		
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
Sec	tion B. Total Support				T		
Cale beg	endar year (or fiscal year inning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.				,		
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10		76				
12	Gross receipts from related activ						
13	First five years, If the Form 990 is organization, check this box and	stop nere		rd, fourth, or fifth t	ax year as a section	1 501(c)(3)	⊁ 🗍
Sec	tion C. Computation of Pul	olic Support Po	ercentage			T 4.4	%
14	Public support percentage for 20 Public support percentage from 2	13 (line 6, column	(f) divided by line	e (I, column (I))		14	%
	33-1/3% support test $-$ 2013. If and stop here. The organization	qualifies as a pub	licly supported or	ganization		••••••	
b	b 33-1/3% support test — 2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33-1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						
	17a 10%-facts-and-circumstances test — 2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the 'facts-and-circumstances' test, check this box and stop here. Explain in Part IV how the organization meets the 'facts-and-circumstances' test. The organization qualifies as a publicly supported organization						
	b 10%-facts-and-circumstances test 2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the 'facts-and-circumstances' test, check this box and stop here. Explain in Part IV how the organization meets the 'facts-and-circumstances' test. The organization qualifies as a publicly supported organization						
18	Private foundation, If the organiz	auon did not chec	K a DOX OIT IMPER	o, 10a, 10b, 17a,			
BAA					Sche	dule A (Form 990	OL 330-EY) 2013

Part III Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

,	to quality under the tests	noted balan, pro-		<u> </u>			
	tion A. Public Support		41.0010	(6) 2011	(4) 2012	(e) 2013	(f) Total
Caler	dar year (or fiscal yr beginning in) > Gifts, grants, contributions	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(6) 2013	(i) rotai
1	and membership tees						
	received. (Do not include any 'unusual grants.')					116,269.	116,269.
2	Gross receipts from admis-						
-	sions, merchandise sold or						
	services performed, or facilities			ĺ			
	furnished in any activity that is related to the organization's						
	tax-exempt purpose	131374921.	138666422.	161667754.	163973312.	166651343.	762333752.
3	Gross receipts from activities				İ		
	that are not an unrelated trade or business under section 513.]					0.
4	Tax revenues levied for the						
•	organization's benefit and						
	either paid to or expended on its behalf	Í					0.
5	The value of services or						
_	facilities furnished by a						
	governmental unit to the organization without charge				•		0.
^	Total. Add lines 1 through 5	131374921.	138666422.	161667754.	163973312.	166767612.	762450021.
	Amounts included on lines 1,	131314341	130000422.	101001104.	LUCE TOUR		
, 0	2, and 3 received from		_	_		ا ۾ ا	0
	disqualified persons	0.	0.	0.	0.	0.	0.
b	Amounts included on lines 2						
	and 3 received from other than disqualified persons that					[
	exceed the greater of \$5,000 or	1					
	1% of the amount on line 13 for the year.	0.	0.	0.	0.	0.1	0.
			0.	0.	0.	0.	0.
	Add lines 7a and 7b	0.	U.	U.	0.		
8	Public support (Subtract line 7c from line 6.)						762450021.
				The second secon			
	tion B. Total Support dar year (or fiscal yr beginning in) >	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	Amounts from line 6	131374921.	138666422.	161667754.	163973312.	166767612.	762450021.
	Gross income from interest,	131314321.	TURDOUGE	10100)/341	1000/00121	20010101	
iva	dividends, payments received					ĺ	
	on securities loans, rents,					İ	
	royalties and income from similar sources	358,176.	308,388.	349,325.	329,788.	378,269.	1,723,946.
b	Unrelated business taxable	000,2707					
	income (less section 511 taxes) from businesses					ł	
	acquired after June 30, 1975				178,017.	181,467.	359,484.
c	Add lines 10a and 10b	358,176.	308,388.	349,325,	507,805.	559,736.	2,083,430.
	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on		•				0.
12	Other income Do not include						
	gain or loss from the sale of						
	capital assets (Explain in Part IV.)						0.
13	Total Support. (Add Ins 9,10c, II and 12.)	131733097.	138974810.	162017079.	164481117.	167327348.	764533451.
14	First five years. If the Form 990 organization, check this box and	is for the organiza	ation's first, secon	d, third, fourth, o	r fifth tax year as	a section 501(c)(3	B)
				.,,.,.		,	·····
Sec	tion C. Computation of Pu	blic Support P	ercentage				00 50 0
15	Public support percentage for 20	113 (line 8, columi	ı (f) divided by lir	ie 13, column (f))			99.73 %
16	Public support percentage from :	2012 Schedule A,	Part III, line 15			16	99.51 %
Sec	tion D. Computation of Inv	estment Incor	ne Percentage				
17	Investment income percentage f	or 2013 (line 10c,	column (f) divide	d by line 13, colu	mп (f))		0.27 %
18	Investment income percentage f	rom 2012 Schedu	le A, Part III, line	17		18	0.28 %
10-	33-1/3% support tests 2013 If	the organization	did not check the	box on line 14. a	nd line 15 is more	e than 33-1/3%, ar	nd line 17
134	33-1/3% support tests 2013. If is not more than 33-1/3%, check	this box and sto	here. The organ	ization qualifies a	is a publicly supp	orted organization	▶ 🗵
h	22 41204 144- 2012 H	the ergonization	did not chack a h	ov on line 14 or li	ne 19a, and line i	16 is more than 33	3-1/3%, and 📖
	line 18 is not more than 33-1/3%	s, check this box a	ana stop nere. In	e organization qu	attites as a public	iy supported organ	11200011 L
20	Private foundation, If the organization	zation did not che	ck a box on line	14, 19a, or 19b, c			
BAA			TEEA0403L	06/28/13	Sc	hedule A (Form 990	or 990-EZ) 2013

Schedule A (Form 990 or 990-EZ) 2013 Western Connecticut Medical Group, Inc. 06-1137531 Page 4
Part IV Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).
AA Schedule A (Form 990 or 990-EZ) 2013

BAA

Schedule B

(Form 990, 990-EZ, or 990-PF)

Schedule of Contributors

OMB Na. 1545-0047

2013

► Attach to Form 990, Form 990-EZ, or Form 990-PF ► Information about Schedule B (Form 990, 990-EZ, 990-PF) and its instructions is at www.irs.gov/form990. Department of the Treasury Internal Revenue Service Employer identification number Name of the organization 06-1137531 Western Connecticut Medical Group, Inc. Organization type (check one): Section: Filers of: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization 501(c)(3) exempt private foundation Form 990-PF 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. (Complete Parts I and II.) Special Rules [X] For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc, purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc, purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc, contributions of \$5,000 or more during the year. Caution: An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF) but it must answer 'No' on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF). Schedule B (Form 990, 990-EZ, or 990-PF) (2013)

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990EZ, or 990-PF.

	B (Form 990, 990-EZ, or 990-PF) (2013)	Page	1 of 1 of Part
Name of or	ganization rn Connecticut Medical Group, Inc.	1 .	yer identification number 1137531
	Contributors (see instructions). Use duplicate copies of Part I if additional		
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	Western CT Health Network Found. 24 Hospital Ave Danbury, CT 06810	\$ <u>116,269</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash Complete Part If for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Oncash Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$ 	Person Payroll Noncash Complete Part II for noncash contributions.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash Complete Part II for noncash contributions.)
BAA	TEEA0702L 12/27/13	Schedule B (Form 990,	990-EZ, or 990-PF) (2013)

Schedule I	B (Form 990, 990-EZ, or 990-PF) (2013)	Page	1 to	1 of Part II
Name of orga	nization		06-1137	
	n Connecticut Medical Group, Inc. Noncash Property (see instructions). Use duplicate copies of Part II if additional s	pace is need		
(a) No. from Part I	(b) Description of noncash property given	Y	(c) estimate) tructions)	(d) Date received
	N/A			
(a) No. from Part I	(b) Description of noncash property given	FMV (or	(c) estimate) tructions)	(d) Date received
		\$		
(a) No. from Part I	(b) Description of noncash property given	FMV (or (see ins	(c) estimate) tructions)	(d) Date received
		\$, , , , , , , _	ana are are are are fine
(a) No. from Part I	(b) Description of noncash property given	FMV (or (see ins	(c) estimate) tructions)	(d) Date received
		\$		
(a) No. from Part i	(b) Description of noncash property given	FMV (or (see ins	(c) estimate) tructions)	(d) Date received
		\$ 	·	-
(a) No. from Part I	(b) Description of noncash property given	FMV (or (see ins	(c) estimate) tructions)	(d) Date received
		\$		
RAA	Sche	tule B (Form	990, 990-EZ, o	or 990-PF) (2013)

BAA

	3 (Form 990, 990-EZ, or 990-PF) (2013)		Page	Employer identification number				
Name of organ	Compationt Modical Crown	Inc.		06-1137531				
Part III	Exclusively religious, charitable, e organizations that total more than For organizations completing Part III, enter tot contributions of \$1,000 or less for the year. Use duplicate copies of Part III if additional	tc., individual contributions \$1,000 for the year. Complete on the state of the sta						
(a) No. from Part l	(b) Purpose of gift	(c) Use of gift	Desc	(d) ription of how gift is held				
ratti	N/A							
	Transferee's name, addres	Transfer of gift s, and ZIP + 4	Relationship of transferor to transferee					
(a) No. from	(b) Purpose of gift	(c) Use of gift	Desc	(d) ription of how gift is held				
Part I								
	(e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee							
	Transition of American							
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	Desci	(d) ription of how gift is held				
	Transferee's name, addres	(e) Transfer of gift s, and ZIP + 4	Relationship of transferor to transferee					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	Descr	(d) ription of how gift is held				
	Transferee's name, addres	(e) Transfer of gift s, and ZIP + 4	Relationship of t	ransferor to transferee				
			Schedule B (Form 990, 990-EZ, or 990-PF) (2013)					

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

2013

Schedule C (Form 990 or 990-EZ) 2013

Department of the Treasury Internal Revenue Service

(6)

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered 'Yes,' to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Open to Public Inspection

 Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B. · Section 527 organizations: Complete Part I-A only. If the organization answered 'Yes,' to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete If the organization answered 'Yes,' to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then Section 501(c)(4), (5), or (6) organizations: Complete Part III. Employer identification number Western Connecticut Medical Group, Inc. 06-1137531 Part A Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV. 2 Political expenditures. Volunteer hours Part LB Complete if the organization is exempt under section 501(c)(3). 1 Enter the amount of any excise tax incurred by the organization under section 4955..... > \$ 0. 2 Enter the amount of any excise tax incurred by organization managers under section 4955....... 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?..... No b If 'Yes,' describe in Part IV. Part Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, Did the filing organization file Form 1120-POL for this year? Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filling organization made payments. For each organization listed, enter the amount paid from the filling organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-. (d) Amount paid from filing organization's funds. If none, enter-0-. (a) Name (b) Address (c) EiN (1) (2)(3) (4)(5)

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 20	⁰¹³ Western Co	nnecticut Medical	Group, Inc.	06-1137	531 Page
PartII-A Complete if section 501	the organization (h)).	on is exempt under se	ection 501(c)(3) and	filed Form 5768 (el	ection under
A Check ► if the filin	no organization belo	nos to an affiliated group (an	d tist in Part IV each affilia	ated group member's name	,
Li		nd share of excess lobbying		.	
		ecked box A and 'limited co			
D CHOCK - Direction				(a) Elian	(b) Affiliated
	'expenditures' me	oying Expenditures eans amounts paid or incu		(a) Filing organization's totals	group totals
1 a Total lobbying expendit					
		legislative body (direct lob			
		and 1b)			
e Total exempt purpose e	expenditures (add l	ines 1c and 1d)			
		mount from the following ta			
If the amount on line 1e, col	umn (a) or (b) is:	The lobbying nontaxable	amount is:		
Not over \$500,000		20% of the amount on line 1e.			
Over \$500,000 but not over \$1,	,900,000	\$100,000 plus 15% of the excess	over \$500,000.	1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	
Over \$1,000,000 but not over \$	1,500,000	\$175,000 plus 10% of the excess	over \$1,000,000.		
Over \$1,500,000 but not over \$	Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000.				
Over \$17,000,000					Comment of the second
		of line 1f)			
		s, enter -0,			· · · · · · · · · · · · · · · · · · ·
i Subtract line 1f from line	e 1c. If zero or less	s, enter -0			
i If there is an amount othe	r than zero on eithe	r line 1h or line 1i, did the org	janization file Form 4720 r	eporting	– –
section 4911 tax for this	year?		,	• • • • • • • • • • • • • • • • • • • •	∐Yes ∐No
		4-Year Averaging Period L		mulata all of the five	 -
(Som	e organizations thi columi	at made a section 501(h) el ns below. See the instruction	ons for lines 2a through	2f.)	
	Lobi	oying Expenditures During	4-Year Averaging Perio	d	
Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total
2 a Lobbying non-taxable				·	
amount					
b Lobbying ceiling					
amount (150% of line					
2a, column (e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures				Schedule C (Form 9	190 or 990-F7\ 2013
BAA				Schedule G (FOITH 5	30 01 330-LL/ 2013

06-1137531 Page 3 Schedule C (Form 990 or 990-EZ) 2013 Western Connecticut Medical Group, Inc. Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)). (b) (a) For each 'Yes' response to lines 1a through 1i below, provide in Part IV a detailed description No Amount of the lobbying activity. See Part IV
During the year, did the filing organization attempt to influence foreign, national, state or local
legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: X a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Х c Media advertisements?.... Х d Mailings to members, legislators, or the public?..... Х e Publications, or published or broadcast statements?..... X f Grants to other organizations for lobbying purposes?..... Х g Direct contact with legislators, their staffs, government officials, or a legislative body?..... Х h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?..... X 9,174. i Other activities?..... | Total. Add lines 1c through 1i..... 9.174 2 a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?..... Х b If 'Yes,' enter the amount of any tax incurred under section 4912..... c If 'Yes,' enter the amount of any tax incurred by organization managers under section 4912..... d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? PartIII.A. Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). Yes No 1 Were substantially all (90% or more) dues received nondeductible by members?..... 1 2 Did the organization agree to carry over lobbying and political expenditures from the prior year?.... Part IIIB Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c) (6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'No' OR (b) Part III-A, line 3, is answered 'Yes, Dues, assessments and similar amounts from members. Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 2 a a Current vear..... 2b b Carryover from last year. 2 c c Total..... 3 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?.... 4 5 Taxable amount of lobbying and political expenditures (see instructions)..... Part V Supplemental Information Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, line 2; and Part II-B, line 1. Also, complete this part for any additional information. Part II-B - Description of Lobbying Activity The lobbying is for various Federal and State Healthcare matters that includes mailings to members, legislators, or the public. The dollars related to lobbying activities represents approximately 1.3% of the total membership dues expenditures.

All lobbying dollars are a portion of membership dues paid.

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Supplemental Financial Statements

Complete If the organization answered 'Yes,' to Form 990,
Part IV, lines 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11i, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2013

rm990. Open to Public Inspection.

	Garage Medical Crown Inc	06-1137531
West	ern Connecticut Medical Group, Inc. Organizations Maintaining Donor Advised Funds or Other Similar Fund Novel to Form 200, Part IV, line 6	
Parte	Complete if the organization answered 'Yes' to Form 990, Part IV, line 6.	
	(a) Donor advised funds	
		(47.
	otal number at end of year	
	ggregate contributions to (during year)	
	ggregate grants from (during year)	
	ggregate value at end of year	
ar	id the organization inform all donors and donor advisors in writing that the assets held in dono e the organization's property, subject to the organization's exclusive legal control?	
6 Di fo in	id the organization inform all grantees, donors, and donor advisors in writing that grant funds r charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpormissible private benefit?	can be used only urpose conferring Yes No
	Company Care Care Care Care Care Care Care Care	
Eaten	Complete if the organization answered 'Yes' to Form 990, Part IV, line 7.	
- 1 D	urpose(s) of conservation easements held by the organization (check all that apply).	
1 1	Preservation of land for public use (e.g., recreation or education)	an historically important land area
ļ	Preservation of facility of public ass (e.g.) restaurant	a certified historic structure
L	Protection of natural habitat	
L	Preservation of open space	of a conservation easement on the
2 (0	nplete lines 2a through 2d if the organization held a qualified conservation contribution in the form of	
ras	st day of the tax year.	Held at the End of the Tax Year
	otal number of conservation easements	2a
a lo	otal number of conservation easements	
b To	stal acreage restricted by conservation easements	2c
c Nu	amber of conservation easements on a certified historic structure included in (a)	
d Nu	umber of conservation easements included in (c) acquired after 8/17/06, and not on a historic ructure listed in the National Register	
SU A &	imber of conservation easements modified, transferred, released, extinguished, or terminated by the	organization during the
	x year ►	
A M.	imber of states where property subject to conservation easement is located	
_		ing of violations,
	antercoment of the concentation easements it holds	····· 🗀 🗀 🗀
a er	aff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements dur	ing the year
▶ -		
· · · ·	nount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during t	he year
7 Ar		
8 Do	bes each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(A)(R)(ii)?	on 170(h)(4)(B)(i) Yes No
9 In	Part XIII, describe how the organization reports conservation easements in its revenue and expense clude, if applicable, the text of the footnote to the organization's financial statements that desc	statement, and balance sheet, and cribes the organization's accounting for
co	nservation easements.	
Part II	Complete if the organization answered Yes to Form 990, Falt IV, the o	
1 a lif ari in	the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue, thistorical treasures, or other similar assets held for public exhibition, education, or research in furth Part XIII, the text of the footnote to its financial statements that describes these items.	erance of public service, provide,
b If this	the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue sta storical treasures, or other similar assets held for public exhibition, education, or research in furtherar theories researches relating to these items:	nce of public service, provide the
225	Descriptor included in Form 990, Part VIII, line 1	
	A 1 1 study of the Form 000 Port Y	,
2 If	the organization received or held works of art, historical treasures, or other similar assets for financia	I gain, provide the following
h As	sets included in Form 990, Part X	

Schedule D (Form 990) 2013 West	ern Connect	cicut Medical	Group, Inc.	06-13	.37531 Pag
Part III Organizations Mainta	aining Collecti	ions of Art, Hist	orical Treasures,	or Other Similar A	ssets (continued)
3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):					
a Public exhibition	•	—	or exchange program		
b Scholarly research		e 🗌 Othe	r		·
c Preservation for future gene	rations				
4 Provide a description of the organi Part XIII.	zation's collections	and explain how the	y further the organization	on's exempt purpose in	
5 During the year, did the organiza to be sold to raise funds rather t	han to be mainta	ined as part of the	organization's collecti	DN?	. L res Lino
Part IV Escrow and Custodia line 9, or reported an	a l Arrangeme r amount on Fo	n ts. Complete if orm 990, Part X,	the organization a line 21.	answered 'Yes' to F	orm 990, Part IV,
1 a Is the organization an agent, tru on Form 990, Part X?				other assets not include	d . Yes No
b If 'Yes,' explain the arrangement	t in Part XIII and	complete the follow	ing table:	<u></u>	
•					Amount
c Beginning balance					
d Additions during the year					
e Distributions during the year					
f Ending balance					T
2a Did the organization include an a					
b If 'Yes,' explain the arrangement	t in Part XIII. Che	ck here if the expla	ntion has been provid	ed in Part XIII	
Part V Endowment Funds, C	omplete if the	organization ar	nswered 'Yes' to F	orm 990, Part IV, I	ne 10.
	(a) Current year				
1 a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					
2 Provide the estimated percentage	e of the current ye	ear end balance (lir	e 1g, column (a)) hele	d as:	
a Board designated or quasi-endowm		%			
b Permanent endowment ►	%				
c Temporarily restricted endowmer	nt -	ક			
The percentages in lines 2a, 2b,		ual 100%.			•
3 a Are there endowment funds not in the organization by:			are held and administere	ed for the	Yes No
(i) unrelated organizations					3a(i)
(ii) related organizations				*********	3a(ii)
b if 'Yes' to 3a(ii), are the related of					3b
4 Describe in Part XIII the intended					
Part VI Land, Buildings, and		THEOREM STEERING	711.701.001		
Complete if the organi	zation answer	ed 'Yes' to Form	n 990. Part IV. line	e 11a. See Form 99	0, Part X, line 10
Description of property			(b) Cost or other	(c) Accumulated	(d) Book value
Description of property	(a) (Cost or other basis (investment)	basis (other)	depreciation	(a) Dook value
1 a Land					
ь Buildings					
c Leasehold improvements			158,379.	62,003.	96,376
d Equipment			14,539,639.	6,753,822.	7,785,817
e Other			1,384,884.		1,384,884
Total. Add lines 1a through 1e. (Colum		Form 990, Part X, o) >	9,267,077
ВАА	*				lule D (Form 990) 2013

Schedule D (Form 990) 2013 Western Connecticu	t Medical Grov	m. Inc.	06-1137531	Page 3
Market Conviction		N/A		
Complete if the organization answered	'Yes' to Form 990	, Part IV, line 11I	b. See Form 990, Part X	, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of v	aluation: Cost or end-of-year market v	ratue
(1) Financial derivatives				
(2) Closely-held equity interests				
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
<u>(F)</u>				
(G) (H)				
(1)				
Total. (Column (b) must equal Form 990, Part X, column (B) line 12)		THE THE PERSON NAMED IN		AV 1276
	24 5 600	N/A	Can Form 000 Part Y	line 13
Complete if the organization answered	'Yes' to Form 990 (b) Book value	, Part IV, line 110	tion: Cost or end-of-year mar	ket value
(a) Description of investment type	(D) BOOK Value	(c) Method of Value	idon, bost or one or your me	
(1)				
(2)				
(3)				
(4)				
(5)				
(6) (7)				
(8)				
(9)				
(10)				
Total. (Column (b) must equal Form 990, Part X, column (B) line 13.) >			Market Control of the	
Partix Other Assets. Complete if the organization answered	Yes' to Form 990.	Part IV, line 11d	l, See Form 990, Part X	line 15.
(a) Desc	cription		(b) Book	value
(1) See Part XIII				
(2)				
(3)				
(4)				
(5) (6)				
(7)				
(8)				
(9)				
(10)			▶ 9.20	3,440.
Total. (Column (b) must equal Form 990, Part X, column (B)	, line 15.)		9,2	73,440.
Part X Other Liabilities. Complete if the organization answered 'Yes' to For	m 990 Part IV line 11r	e or 11f. See Form 990), Part X, line 25	
(a) Description of liability	(b) Book value			
(1) Federal income taxes				
(2) 457B Liability	4,886,03	9.		
(3)		_		
(4)				
(5)				
(6)				
(7) (8)				
(9)				72.1
(10)				2004
(11)				
Table (Calumn (b) must aqual Form 900 Part Y column (R) line 25.)	4,886,03	9.	1. 10	rtain
2 Liability for exceptain lay positions. In Part XIII, provide the text of the foots	note to the organization's fin	ancial statements that repor	rts the organization's hability for unce	न स्वाम
tax positions under FIN 48 (ASC 740). Check here if the text of the footnote ha			Schedule D (Form	90) 2013
ВАА	TEEA3303L 10/02/13		Schedule by the state	,,uj eu lu

Page 3

Schedule D (Form 990) 2013 Western Connecticut Medical Group		06-1137531	Page 4
Part XI Reconciliation of Revenue per Audited Financial Statement			
Complete if the organization answered 'Yes' to Form 990,	Part IV, line 12a	le .	
1 Total revenue, gains, and other support per audited financial statements			
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a Net unrealized gains on investments	2a		
b Donated services and use of facilities	2b		
c Recoveries of prior year grants			
d Other (Describe in Part XIII.)	2d		
e Add lines 2a through 2d			·
3 Subtract line 2e from line 1			
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a Investment expenses not included on Form 990, Part VIII, line 7b			
b Other (Describe in Part XIII.)			
c Add lines 4a and 4b	,		
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.			
Part XII Reconciliation of Expenses per Audited Financial Statem	nents With Expen	ıses per Return. N/A	
Complete if the organization answered 'Yes' to Form 990,	Part IV, line 12a.	•	
1 Total expenses and losses per audited financial statements		1	
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a Donated services and use of facilities	2a		
b Prior year adjustments			
c Other losses.			
d Other (Describe in Part XIII.)			
e Add lines 2a through 2d.			
3 Subtract line 2e from line 1			
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b Other (Describe in Part XIII.)	. 4b		
c Add lines 4a and 4b			
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18	3. <i>)</i>	5	
Part XIII Supplemental Information.			
Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4 ine 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also co	4; Part IV, lines 1b ar omplete this part to p	nd 2b; Part V, rovide any additional informa	ation,
			·
سے میں بھی سے میں بھی ہیں ہے ہیں ہے جس میں میں اس سے اپنے بھی سے سے میں اپنی بندر بہت میں میں بھی بھی بھی بھی سے			
BAA		Schedule D (Form	990) 2013
		•	-

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<u>_</u>	u	ŧ	•

Schedule D, Part XIII - Supplemental Information

Page 5

Western Connecticut Medical Group, Inc.

06-1137531

Schedule D, Part IX Other Assets

Description 457B ASSET CASH VALUE LIFE INSURANCE	Book Value \$ 4,886,040. 1,034,580.
DANBURY HOSPITAL RECEIVABLE DHCC RECEIVABLE	21,055.
DHMAC RECEIVABLE DUE FROM RELATED PARTIES - NMH DUE FROM RELATED PARTIES - WCHN ENYMS RECEIVABLE MISC REC - MEANINGFUL USE MISCELLANEOUS RECEIVABLE NH / NHP&S RECEIVABLE SOUTHBURY RENT RECEIVABLE	1,101,366. 1,154,754. 130,728. 449,960. 106,297. 351,470. 57,190. Total \$ 9,293,440.

SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered 'Yes' on Form 990, Part IV, line 23.

Attach to Form 990. See separate instructions.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Schedule J (Form 990) 2013

Name of the organization		Employer identification m	ımber		
Western Connecticut Medical Group, Inc.		06-1137531			
Part Questions Regarding Compensation					
and an analysis of the second				Yes	No
1 a Check the appropriate box(es) if the organization provided any of the VII, Section A, line 1a. Complete Part III to provide any relevant	e following to or for a person listed in Fo at information regarding these items.	rm 990, Part			
First-class or charter travel	Housing allowance or residence for		÷ 4.		
Travel for companions	Payments for business use of person	onal residence			
Tax indemnification and gross-up payments	Health or social club dues or initiat	ion fees			
Discretionary spending account	Personal services (e.g., maid, chau	iffeur, chef)		4	
b If any of the boxes on line 1a are checked, did the organization follo reimbursement or provision of all of the expenses described ab	w a written policy regarding payment of love? If 'No,' complete Part III to expli	ain	1 ь		
TOURIDUISCITION OF PROVISION OF AN OF ARE SEPARATE					
2 Did the organization require substantiation prior to reimbursing or all trustees, and officers, including the CEO/Executive Director, reg	lowing expenses incurred by all officers, garding the items checked in line 1a?.	directors,	2		
3 Indicate which, if any, of the following the filing organization used to CEO/Executive Director. Check all that apply. Do not check any establish compensation of the CEO/Executive Director, but expl	establish the compensation of the orgar boxes for methods used by a related ain in Part III.	nization's organization to			
Compensation committee	Written employment contract				
Independent compensation consultant	Compensation survey or study				
Form 990 of other organizations	Approval by the board or compensa	ition committee			
_					0.75
4 During the year, did any person listed in Form 990, Part VII, Se or a related organization:					
a Receive a severance payment or change-of-control payment?			4 a		<u>X</u>
b Participate in, or receive payment from, a supplemental nonqua	alified retirement plan?		4 b	X	
c Participate in, or receive payment from, an equity-based compe	ensation arrangement?		4 c	المداددة	X
If 'Yes' to any of lines 4a-c, list the persons and provide the app	plicable amounts for each item in Par	tH. Part III			
Only section 501(c)(3) and 501(c)(4) organizations must comple	ete lines 5-9.				
5 For persons listed in Form 990, Part VII, Section A, line 1a, did contingent on the revenues of:	the organization pay or accrue any co	ompensation			
a The organization?			5 a		Х
b Any related organization?			5 b	-	X
If 'Yes' to line 5a or 5b, describe in Part III.					
6 For persons listed in Form 990, Part VII, Section A, line 1a, did contingent on the net earnings of:	the organization pay or accrue any co	ompensation			
a The organization?			6a		X
b Any related organization?			6b	Χ	
If 'Yes' to line 6a or 6b, describe in Part III.		Part III	那篇		
7 For persons listed in Form 990, Part VII, Section A, line 1a, did payments not described in lines 5 and 6? If 'Yes,' describe in P.	the organization provide any non-fixe art III	d	7		X
8 Were any amounts reported in Form 990, Part VII, paid or accruto the initial contract exception described in Regulations section If 'Yes,' describe in Part III	i 53.4958-4(a)(3)?	bject	8		Х
9 If 'Yes' to line 8, did the organization also follow the rebuttable presu section 53.4958-6(c)?	imption procedure described in Regulation	ns	9		

BAA For Paperwork Reduction Act Notice, see the instructions for Form 990.

Schedule J (Form 990) 2013 Western Connecticut Medical Group, Inc.

Batul Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

Page 2

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable columns (D) and (E) amounts for that individual.

		ואוסמשמום (ה)	of M*4 and/ of 1635-Misc. compensation	c compensation	(C) Retirement	(D) Nontaxable	(E) Total of	(F) Compensation
(A) Name and Title		() Base compensation	(ii) Bonus and incentive compensation	(iii) Other reportable compensation	and other deferred compensation	benefits	columns(B)(i)-(D)	reported as deferred in prior
Broderick	E		110,517.	22,329.	25,500.	34,714.	534,84	
	8		0	0	0		15,882	[]]
	_i	_ 441,938.	170,034	34,909.	25,500.	23,143.	,52	0
	(E)		0	0.	0		 	
	€ 1	_ 375,947.	67,509	22,471.	20,400.	5, 125.	491,452.	0
Dir till/1/2014	(3)	0	0	0.				
Tietjen	i 	473,358.	125,761	5,359.	12,750.	24,298.	641,52	o
	€	Ö		0.		 		
Herrick	<u> </u>	_ 301,179.1	115,034,	20,223.	15,300.	44,424.	496,160.	C
	6	0.	0			[]] 		1
	<u> </u>	_469,836.	115,034	4,116.	12,750.	34,714.	636,45	0
	(E)	0.	0.	0.		i		
Steven Gorelick	 <u></u>	484,176.	68,741	1,596.	12,750.	30,378	597	
Dir ti11/1/2014	(E)	9	0		l L	į	0.0	
	<u>-</u>	301,665.	90,034.	1,446.	12,750.	. 32,199.	438,09	
Dir t11/1/2014	(E)	0.			0]	
Shahabi	€	_457,513.	115,034	21,616.	12,750.	31,536	638,449.	0
Dir till/1/2014	3	- 1	0	0.	0			
	 	499,292.	145,034	-10,608.	25,500.	24, 689	705,123.	0
10 VP/Treasur/Phys	€	0		0	0		! [, 	
	_l e	492,480.	100,034	2,391,	15,300.	. 33,440.	643,645.	0
	(E)			0.	Ċ.		! ! ! !	
	<u> </u>	_264,841.	71,392_	2,069.	$\frac{15}{15}$, $\frac{300}{15}$.	32,674.	386,276.	0
Treas(er 1/1/14	(E)	0.	0.	0.	\sim		 	
M.D.	<u> </u>	1	-0	i ! ! ! !				***************************************
Dir(eff 9/11/14	(E	395, 424.	70,164.	37,606.	25,365	15,876	544,435	
	<u>.</u> ↓	1	- 1]	 			0
- 1	8	C 1	읾	32,430.	11,475	14,676	1,136,479	
Thomas Koobatian, M.D.	 E	344,671.	70,421+	1,855.	15,300	34,527.		0
Dir(err 9/11/14	3	0	0	0	0			0
7, M.D.	<u> </u>	10	i;	1	0		0	0
4	3	4	412 534	رد م م	10 750	101	2000	-

Schedule J (Form 990) 2013

Schedule J (Form 990) 2013 Western Connecticut Medical Group, Inc. Path Supplemental Information	06-1137531 Page 3
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, a complete this part for any additional information.	6b, 7, and 8, for Part II. Also
Part I, Line 6 - Compensation Contingent On Net Earnings Or Related Organization (continued)	
(Executive_Director),_Colleen_Scott_(CFO),_Shawyn_Corbett_(COO)_and_Michael_Grey,	
M.D. (CMO) are employees of JHD Group. In fiscal year 2014, JHD was paid \$730.578	
by_WCMG_related_to_Thomas_Linhares_and_Colleen_ScottIn_fiscal_year_2014,_JHD_was	
paid \$920,211 by a related party (WCHN) for Shawyn Corbett and Michael Grey M.D.	
Part III - Additional Information	** ** ** *
Past II. Column B. (II)	
Bonus/incentive_compensation:	
Western_CT_Medical_Group_physicians_are_eligible_to_participate_in_a_production	
based_incentive_planWCMG_set_wRVU production_targets_annually_for_each_physician	
in_the_incentive_planPhysicians_whose_annual_production_exceeds_wRVU_targets	
established_are_eliqible_to_accrue_incentive_compensation_at_a_fixed_rate_per_wRVU	
for_each wRVU in excess of their target. Incentive compensation is paid	
semi-annually once approvals are obtained from the physicians Medical Director and	
Chairman.	

Schedule J (Form 990) 2013

2013

					•)
Name of the organization							Continuation Page	n Page 1 of 1
Western Connecticut Medical Group, Inc	1						Linguistration number O G ニューコンプスシュ	number
Partill Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated	stees	s, Key Employe	es, and Highes	st Compensat	ed Employees	(Schedule J.	Part II)	
		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	3 compensation	(C) Retirement	ءِ ا	(E) Total	Tollagood (1)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable	and other deferred compensation	benefits	of columns (B)(1) – (D)	reported as deferred in prior
Donna Kaplanis	ε		0	C		C	c	rorm asu
Sec (eff 1/1/14	€	177,101	40,034.	19,841.	24.188	23 272	707 700	100
Alan Dietzek	E	151,336.	775,030.	228	22.	7 4	J	
Surgeon	€		0	1	1 		ارا بر	.l >l
Cary Passik	E	592,201.	90,257	25,988.	12,75			
Cardiologist	8		-	0	! []]) 	7/2/-	1
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Physician	(E)	0] 	 	1 년 1 년 1 년 1 년 1 년 1 년 1 년 1 년 1 년 1 년	*#POP##	1 - 5 7 7 0 T 7	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Mark Warshofsky	€	586,614.	70.834	5 37	12 75	20 151	ron	0
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			TEEA4201L 07/09/13	/13			Schedule J Con	Schedule J Cont (Form 990) 2013

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Information to Form 990 or 990-EZ
Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

> Attach to Form 990 or 990-EZ.

Information about Schedule O (Form 990 or 990-EZ) and its instructions is
at www.irs.gov/form990.

OMB No. 1545-0047

2013

Open to Public Inspection Employer identification number

Western Connecticut Medical Group, Inc.	06-1137531
Form 990, Part I Line 1 & Part III, Line 1	
The mission of WCMG is to provide safe, innovative,	convenient and coordinated
primary and specialty health care in the communities	we serve and strive to be aware
of and respond to our patients needs. We support a	commitment to advance the health
and well-being of people in our community by deliver	ing quality care participating
in medical research and medical residency programs a	and the provision of medical
services to patients.	
Form 990, Part VI (Addt'l Information)	
The policies exist at the parent level, which are fo	llowed by each entity and are
approved by the parent board, but not each individua	l board.
Form 990, Part VII (Addt'l Information)	
For those officers and top 5 employees, for which on	ly 40 hours is noted to reflect
paid hours, actual hours worked exceeded this amount	·
paid hours, actual hours worked exceeded this amount	
paid hours, actual hours worked exceeded this amount Note: All amounts in column F, of Part VII, "Estimat	
	ed Amount of Other
Note: All amounts in column F, of Part VII, "Estimat	ed Amount of Other
Note: All amounts in column F, of Part VII, "Estimat Compensation", represents benefits, and do not refle	ed Amount of Other
Note: All amounts in column F, of Part VII, "Estimate Compensation", represents benefits, and do not reflected the average amount of time worked can be reflected.	ed Amount of Other ct any compensation for which
Note: All amounts in column F, of Part VII, "Estimate Compensation", represents benefits, and do not reflet the average amount of time worked can be reflected. Form 990, Part III, Line 4d - Other Program Services Description	ed Amount of Other ct any compensation for which
Note: All amounts in column F, of Part VII, "Estimate Compensation", represents benefits, and do not reflected the average amount of time worked can be reflected. Form 990, Part III, Line 4d - Other Program Services Description All other program services include surgery, oncology	ed Amount of Other ct any compensation for which
Note: All amounts in column F, of Part VII, "Estimate Compensation", represents benefits, and do not reflected the average amount of time worked can be reflected. Form 990, Part III, Line 4d - Other Program Services Description All other program services include surgery, oncology	ed Amount of Other ct any compensation for which
Note: All amounts in column F, of Part VII, "Estimate Compensation", represents benefits, and do not reflected the average amount of time worked can be reflected. Form 990, Part III, Line 4d - Other Program Services Description All other program services include surgery, oncology	ed Amount of Other ct any compensation for which
Note: All amounts in column F, of Part VII, "Estimate Compensation", represents benefits, and do not reflected the average amount of time worked can be reflected. Form 990, Part III, Line 4d - Other Program Services Description All other program services include surgery, oncology	ed Amount of Other ct any compensation for which

Schedule O (Form 990 or 990-EZ) 2013	Page 2		
Name of the organization Western Connecticut Medical Group, Inc.	Employer Identification number 06-1137531		
Form 990, Part VI, Line 3 - Description of Delegated Duties to Management Com	pany		
The Executive Director and CFO operations at WCMG are administe			
company, as directed by the board of trustees. Thomas Linhares			
and Colleen Scott (CFO) are employees of JHD Group. JHD Group	is reported in rare		
VII, Section B.			
Form 990, Part VI, Line 4 - Significant Changes to Organizational Documents			
On 1/1/2014 Western Connecticut Health Network (WCHN) became the	e sole corporate		
member of Norwalk Health Services Corporation, and a corporate	affiliation was		
completed.			
Western Connecticut Medical Group changed its corporate structur	re, moving from a		
professional services corporation (P.C.) to a Medical Foundation	structure (Inc.)		
January 1,2014.			
The following significant changes were made to the by laws of We	estern Connecticut		
Medical Group, during the fiscal year ending September 30, 2014:	ere plane		
1) Revised the powers of WCHN as member to allow WCHN to take add	litional actions		
without requiring approval of the Board of the Corporation. WCM	IG in section 1.3 to		
add:			
-Approval of changes to qualified and non-qualified benefit pl	ans		
-Approval of policies			
-Approval of quality, performance and credentialing standards	ورو المام والمور المام المام والمام المام	-Approval of physician compensation methodology	
Section 1.3 was further amended to delete the requirement that W	CHN approve managed		
care contracts and filing of a certificate of need. Approval of	a certificate of		

BAA

Schedule 0 (Form 990 or 990-EZ) 2013

Schedule O (Form 990 or 990-EZ) 2013	Page 2
Name of the organization	Employer identification number 06–1137531
Western Connecticut Medical Group, Inc.	00 113/331
Form 990, Part VI, Line 19 - Other Organization Documents Publicly Available	
The information that has been posted on the Danbury Hospital we	ebsite for 2014
includes:	<u></u>
The most current audited financial statements.	
	·
Also included is the Code of Business Ethics, Information about	our Compliance
Program, and a copy of our policy regarding Preventing of Fraud	. Waste and Abuse.
All governing documents required by law are made available upon	request.
The conflict of interest policy is available upon request.	

2013

Schedule O - Supplemental Information

Page 4

Western Connecticut Medical Group, Inc.

06-1137531

Form 990, Part XI, Line 9 Other Changes In Net Assets Or Fund Balances

Transfer to Equity for Danbury Hospital Intercompany..... \S

..... \$ 8,448,820. Total \$ 8,448,820.

SCHEDULE R (Form 990) Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

 Complete if the organization answered 'Yes' on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
 Attach to Form 990. ► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Publi

Employer identification number

06-1137531

201

Parting Identification of Disregarded Entities Complete if the organization answered 'Yes' on Form 990, Part IV, line 33. Western Connecticut Medical Group, Inc. Name of the organization

(f) Direct controlling entity Radial Identification of Related Tax-Exempt Organizations Complete if the organization answered 'Yes' on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. (e) End-of-year assets (d) Total income (c) Legal domicile (state or foreign country) (b) Primary activity (a) (a) Name, address, and EIN (if applicable) of disregarded entity ල £ \Im

(g) Sec 512(b)(13) controlled entity? ž Yes × × (f)
Direct controlling
entity WCHN WCHN WCHN N/A (e)
Public charity status
(if section 501(c)(3)) type ന ത <u>_</u> ጣ ന ന m (d) Exempt Code section ົບ 501 (c) ີບ છ 501 501 507 (c) Legal domicile (state or foreign country) Ħ 벙 CL CT ADMIN CONTRIB PROGRAM DEVLP HLTHCR SVC ACUTE CARE (b) Primary activity BAA For Paperwork Reduction Act Notice, see the Instructions for Form 996. OP. T. CT HEALTH NETWORK FOUNDATION
HOSDITAL AVE
bury, CT 06801 (3) WEST. CT HEALTH NETWORK AFFILIATES 95 Locust Ave Dalbury, CT 06801 (2) WESTERN CT HEALTH NETWORK, INC. 24 HOSDITAL AVE. Danbury, CT 06801 - 22-2594977 111111 (a) Name, address, and EIN of related organization (1) Danbury Hospital 24 Hospital Ave Danbury, CT 06801 ...

Schedule R (Form 990) 2013

TEEA5001L 06/26/13

Schedule R (Form 990) 2013 Western Connecticut Medical Group, Inc.

Page 2 | Paritification of Related Organizations Taxable as a Partnership Complete if the organization answered 'Yes' on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

 5	Frimary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections	Share of total income	Share of end-of-year assets	Dispropor- tionate allocations?	10.50	General or managing partner?	Percentage ownership
See Part VII		country)		512-514)			Yes	No 1065)	Yes No	
(1) New Milford MRI										
21 Elm Street					_			····		
New Milford, CT				-			•			
	CNACTIVE	Ľ	NMH	N/A	0.	0.		X N/A	×	
(2) Ridgefield Surgi										
901_Ethan_Allen_										
Ridgefield, CT 0										
	INACTIVE	CI	WCHN	N/A	0	o		X N/A	×	
(3) Norwalk Surgery										
490 Cross Street										
Norwalk, CT 0685	SURGERY									
	CENTER	CI	HIN	N/A	0	o		X N/A	×	

line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(b)(13)	o _N										3) 2013
Sec 512(b)(13) controlled entity?	Yes		×			×				×	Form 99(
f- Percentage ownership			0. 100.00							_	Schedule R (Form 990) 2013
(g) Share of end-of- year assets			0			0				0	
Share of total income			0			0				0.	
(e) Type of entity (C corp, S corp, or trust)	,		CCORP			CCORP				C CORP	
(d) Direct controlling entity			WCMG			WCHIN				DH	TEEA5002L 06/27/13
(c) Legal domicile (state or foreign country)			ij			5				S	TEEA
			INACTIVE			INACTIVE				MALPRCTICE	
Name, address, and EIN of related organization Primary activity		of Danbury	06-1635945	 	! [[[[06-1119262	(3) WEST. CT HEALTH NETWORK INSUR.	23 Lime Tree Bay, Po Box 1051	Grand Cayman, Cayman Islands	98-0438151	ВАА

06-1137531 Schedule R (Form 990) 2013 Western Connecticut Medical Group, Inc.

Ration Transactions With Related Organizations Complete if the organization answered 'Yes' on Form 990, Part IV, line 34, 35b, or 36.

ב כמייוקימים וו יווכ מושמיות מוטאיפופת ופט	יטווו צאט, רשת וויי	on roun ago, Far IV, line 34, 35b, or 36.	
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			Yes
Leveling the rax year, out the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? a Receipt of thinteract filt annuities filth twenties and the contractions in the contractions are the contractions and the contractions are the contractions and the contractions are the contractions and the contractions are the contract	ted in Parts II-IV?		EE V
			1a X
City and a control condition to least of general conditions.	***************************************	***************************************	1b X
c dirt, granit, or capital continuition from related organization(s).	***************************************		1c ×
Loans or loan guarantees to or for related organization(s),			1
e Loans or loan guarantees by related organization(s)			
f Divisional from majoral automotion for			
Purchase of assets from related organization(s)			
	***************************************		Th.
ted organization(s)		:	+
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Ferformance of services or membership or fundasistors sall of the services for what services or services or membership or fundasistors for what services or services or membership or fundasistors for what services is services or membership or fundasistors for what services is serviced to the services of services or membership or fundasistors for services in the services of services or membership or fundasistors for services or services or services in the services of services or serv			1k X
m Performance of services or membership or fundraising solicitations by related organization(s)			
n Sharing of facilities, equipment, malling lists, or other assets with related organization(s).	******************		
o Sharing of paid employees with related organization(s)			× × ×
p Reimbursement paid to related organization(s) for expenses			
q Reimbursement paid by related organization(s) for expenses.			Y A
s. Other transfer of cash or property from related organization(s). 2. If the answer to any of the above is "Yes," see the instructions for information on who much such it			
1	ed relationships and trai	saction thresholds.	
Name of related organization	(b) Transaction type (a-s)	Amount involved Method	(d) Method of determining
(1) Danbury Hospital		0000	
The state of the s)	0,440,020,008U	
(2) Danbury Hospital	ıΥ	2,189,615.Cost	
(3) Danbury Hospital	F	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	
		75,000,000,000	
(4) Danbury Hospital	П	2,680,656.Cost	
(5) Danbury Hospital	п	288,770.Cost	
(6) Danbury Hospital	ſ	١,	
BAA TEEA5003L 06/27/13	2	Schedule R ((Form 990) 2013
			The francisco

06-1137531 Rativin Unrelated Organizations Taxable as a Partnership Complete if the organization answered 'Yes' on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

				: 1					
Name, address, and EiN of entity Primary activity	(c) Legal domicile (state or foreign country)	Predominant A income (related, unre-	(e) Are all partners section 501(c)(3)	Share of total income	(g) Share of end-of-year assets	(h) Disproportionate tionate allocations?	Code V-UBI amount in box 20 of Schedule	General or managing partner?	(k) Percentage ownership
		from tax under section 512-514)	Yes			Voc	Form (1065)	-14	
(1)						+-		—	
(2)									
(3)									
			<u>-</u>						
(9)									
			-						
(9)									
			,						
7									-4.
(8)									
						-			
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Schedule R (Form 990) 2013	Western Con	necticut Medical	. Group,	Inc.	06-1137531	Page 5
Part VII Supplementa Provide addit	al Information tional information	n for responses to qu	uestions or	Schedule R (see instructions).	
Part III - Partnershi	p Full Name, Ad	dress, FEIN			سه محمد محمود فحمود محمد مسا سب سيد سمد مسد مسر	_
New Milford MRI		27-1877801				
Ridgefield Surg						<u>te</u>
#105Ridgef	ield, CT 0687	77				
Norwalk Surgery	Center, LLC	27-2394942	49	O Cross Str	eet,_#120N	rwalk
CT 06851						
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			<u> — — —</u>			
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TEEA5005L 06/27/13

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Continuation Page 1 of 1

Ratill Continuation of Identification of Related Tax-Exempt Organizations

(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Exempt Code section	(ff section 501 (c)(3))	(F) Direct controlling entity	(E) 25 E
WESTERN CONNECTICUT HOMECARE, INC. 4 Liberty Street Danbury, CT 06810						Yes
U0=U055138 Nov. Mil ford Womital	HOME HLTHCRE	5	501 (c) 3	O	WCHN	×
21 Elm Street	ACUTE CARE	Ę	501 501 501	e	TATANA	<b> </b>
Hastern NY Medical Services, P.C.			]	7	WCTIN	×
!!	PHYSICIAN SVC.	CT	501 (c) 3	Ø	MHOM	×
The Norwalk Hospital Associtation 24 Stevens Street	·					**
06-6068853	HEALTH SVCS	Ċ	501 (c) 3	m	COLIN	٥
nd_Surgeon	TO THE TAXABLE PARTY.				Carles	4
Norwalk, CT 06850	PHYSICIAN SVC.	E	501 (a) 3	11 WDF 2	Cotte	-
Norwalk Health Care, Inc.			3	C 777 /	Jour	Y.
Norwalk, CT 06850	INACTIVE	Đ	501 (2) 3	a	Ç	
Norwalk Health Services Corporation 24 Stevens Street			3	6	COLON	*
Norwalk, CT 06850	SUPPORT SVCS	Ē	, 101 (2)	11 C BC	1.25 / 1.17	<b>*</b>
Norwalk Hospital Foundation 34 Maple Street			3	777	NGO.	×
[	ADMIN. CONTRIB.	CI	501 (c) 3	7	NHSC	×
Advanced Ltr. for kehab. Medicine 24 Stevens Street Norwalk, CT 06850	EUT PP CAN I	Ę		į.	7.777	
	TA T T T T T T T T T T T T T T T T T T	TEEA5102L 06/27/13	2 (3) 700	97T	NHSC X	X
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Continuation Page 1 of 1 06-1137531

Schedule R Cont (Form 990) 2013 Western Connecticut Medical Group, Inc.

RatioNam Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(A) Name, address, and EIN of related organization	(B) Primary activity	(C) Legal domicile (state or foreign country)	(D) Direct controlling entity	(E) Type of entity (C corp., S corp., or trust)	Legal domicile Direct controlling Type of entity (C Share of total income (state or foreign entity and corp., S corp., or country)	(G) Share of end-of-year assets	(H) Percentage ownership	Section 512 (b)(13) controlled entity?
Maple Street Indemnity Company 40 Church St. PO Box 2062 Hamilton, HM HX BD Bermuda 98-0549862	MALPRCTICE	BD	NHSC	C Corp.	0.	0		
SWC Corporation  24 Stevens Street  Norwalk, CT 06850  22-2577718	PHARMACY	Ð	NHSC	C Corp.	0.	0	5	×
					o o			
			TEEA5104L 06/27/13			Schedule	R Cont (Fo	Schedule R Cont (Form 990) 2013

Schedule R Cont (Form 990) 2013 Western Connecticut Medical Group, Inc.

[Rattiving] Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

Continuation Page 1 of 1

06-1137531

(A) Name of related organization	(B) Transaction type (a-s)	(C) Amount involved	(D) Method of determining
Danbury Hospital	H	1.587.501	+ 5 6
New Milford Hospital		60.352.	3 to C
New Milford Hospital	7	5.793,662	1 4 00 00
New Milford Hospital	b	5,602,297	1 400
Eastern NY Medical Services, P.C.	£-t	134,990.	Cont
The Norwalk Hospital Associtaion	1	100.222	3 400
Norwalk Hospital Phys. and Surgeons.		251,248.	Cost
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	Form <b>990-T</b>	E	xempt Organizatio	on Bus	iness Income	Tax Return		0	MB No. 1545-0687
	Form JJU-1	For calendar y	ear 2013 or other tax year begin	ning <u>10/</u>			201	4	2013
Di In	epartment of the Treasury ternal Revenue Service		tion about Form 990-T and not enter SSN numbers on this	its instru				Open to	o Public Inspection for 3) Organizations Only
Ā	Check box if address changed	<u>'                                    </u>			e changed and see instruction		10	Employer	Identification number
B	Exempt under section	on Prin				Inc.			s' Irust, see s.)
	X 501( c )( 3 )	OI Type			A		-		137531
	408(e) 220 408A 530	(c)		_			E	codes (Se	business activity e înstructions.)
	529(a)	(4)						62140	30
c	Book value of all assets at end of year	1. 0,04	p exemption number (See in						
	36,123,819		ck organization type 🕨		(c) corporation 5	01(c) trust	]401(a)	) trust	Other trust
H	Describe the organiza	ation's prima	ry unrelated business activ	ity.					•
ī	During the tax year, v	was the corp	oration a subsidiary in an a	offiliated o	roup or a parent-subsi	diary controlled	group?.	⊁∫x	Yes No
	If 'Yes,' enter the nar	ne and ident	ifying number of the paren						a ப
	The books are in care					Telephone numb	<u>·</u>	203)	739-7294
	irt I Unrelated		Business Income		(A) Income	(B) Expen	ses	a Distriction of	(C) Net
1	a Gross receipts or sa		Dele	_					
9	b Less returns and allowan		ine 7)			14,460,004,0076			
3	-		line 1c					。 150万多沙漠	
	-		Form 8949 and Schedule D						
	, -	•	7) (attach Form 4797)	·					
				4 с					
5		partnerships	and S corporations	5					"
6						Selface and configurations with the	and the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike of the strike o		
7	Unrelated debt-finan	ced income (	(Schedule E)	7					
8	interest, annuities, royaltie	is, and rents from	m controlled organizations (schedute	r) 8					
9			(9), or (17) organization (Sch G).						
10	•	-	(Schedule I)						
11	- '		diamental de la V				84288014E		
12	Onter accome (See ii	istructions; a	itlach schedule.) See Statement :	1. 1	101 467				101 167
13	Total. Combine lines	3 through 12	эее этатемент.		181,467.	1 SERVICE SEC. 15.00	O.		181,467. 181,467.
	tli Deductions	Not Taker	n Elsewhere (See inst	ructions	for limitations on	deductions.)	(Exce	pt for	2027-2011
			ons must be directly co				7	.)	
	•		s, and trustees (Schedule I	•			14		****
15 16							15		158,000.
17							17		
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19	Taxes and licenses		***********				19		
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		•	before specific deduction.	•			32		0.
			0, but see line 33 înstructio		, -		33		
			ct line 33 from line 32. If line 33 is	greater tha	n line 32, enter the smaller o		34	F	0.
BAA	For Paperwork Reduct	BOD ACT NOU	ce, see instructions.		TERMOSOSE 12/23/1	19		rorm!	990-T (2013)

			Tna		06	-1137531	Page 2
Form 990-1	r (2013) Western Connection	cut Medical Group,	Inc.				
35 Orga	Tax Computation  nizations Taxable as Corporations, 9  rolled group members (sections 1561)	end rees) check here > X	See ins	tructions and:			
Contr	olled group members (sections 155) your share of the \$50,000, \$25,000,	and 1969) check hold	ne brac	kets (in that order)	):		
a Enter	your share of the \$50,000, \$25,000,	0. (3) \$		0.		1000	
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b Enter	organization's share of: (1) Additiona	and tax filet more man 4	,, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Ś	0.	100 miles	_
(2) At	iditional 3% tax (not more than \$100,	.000)			<b>&gt;</b>	35 c	0.
c Incon	ne lax on the amount on line 34s Taxable at Trust Rates. See instruc	tions for toy commutation. In	ome ta	x on the amount			
36 Trust	s Taxable at Trust Rates. See Instruc	or Schedule D (Form	1041)			36	
on lin						37	
37 Proxy	/ tax. See instructions			,		38	469.
38 Alterr	native minimum tax	st whichever applies				39	469.
39 Total	. Add lines 37 and 38 to line 35c or a	Whichever apprecations					
Part IV	Tax and Payments	1 H Ja Foyen 1	116	40a		<b>196</b>	
	to the State Corporations affact to	m 1118; trusts attach rollin i	110)	40b			
_	the second of Albach Form 3811	1 (566 )(154) UCHORS)					
d Credi	t for prior year minimum tax (attach f	form 8801 or 882/)		40 <u>u</u>		40 e	0.
e Total	credits. Add lines 40a through 400.	.,,				41	469.
41 Subtra	credits. Add lines 40a through 40d act line 40e from line 39	FT- 2507	Ford	n 8866			
42 Other	act line 40e from line 39taxes. Check if from: Form 4255	☐Form 8611 ☐Form 8697	Th ou	11 0000		42	
. По	taxes. Check if from: Torm 4255 ther (attach schedule)					43	469.
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	. A GOLD SUSPENDINGS CREDITED TO	1 /11 1.7					
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				44 d			
				44e			
f Credi	L for amali empiriter desim insulicitic	Digitiffing A committee and		441			
a Other	credits and payments:	orm 2439 To					
	orm 4136 O	her To	tal	449		45	0
					·····		<u>~··</u>
45 Total	payments. Add lines 44a through 44th ated tax penalty (see instructions). C	heck if Form 2220 is attache	i		····· ' Ų	46	469.
46 Estim	ated tax penalty (see instructions). C ue. If line 45 is less than the total of	lines 43 and 46, enter amour	t owed.	, ,		47	407.
47 Tax d	ue. If line 45 is less than the total or payment. If line 45 is larger than the	lotal of lines 43 and 46, ente	amoun	t overpaid		48	
						49	<u>,</u>
49 Enter	the amount of line 48 you want. Gre	by Activities and Other	Inform	ation (see instru	ctions)		
Part V	the amount of line 48 you want: Cre Statements Regarding Certa time during the 2013 calendar year, die	III Activities and other	est in or	a signature or other	r authority ov	er a	Yes No
1 At any	/ time during the 2013 calendar year, di	I the organization that at meet	organia	sation may have to	file Form T	D F 90-22.1,	
financ	cial account (bank, securities, or other) in a	foreign country? II 1E3, the	of the	foreign country he	re⊁		_ X
Repo	cial account (bank, securities, or other) in a rt of Foreign Bank and Financial Acco	ounts. If YES, enter the name		ter of or tr	ansferor to	a foreign trust?	. X
a mustic	- the tay year did the organization fo	SCEINE & DISTRIBUTION HOW, OF	SACTO IT CO	te digition or or a	arisiolo. 107		
	- tradevallong for other forms the	e organization may nave to n	·,				
	att a mount of lay avamnt interest recei	ned of Scotner manny are can b	ocu .	<u>      \$                              </u>	0.		Edicatoral coloniers
3 Enter	A — Cost of Goods Sold. Ent	er method of Inventory valuation	•				
Schedule	A - Cost of Goods cold	1	Q .,.	ventory at end of y	/ear	6	
1 Inven	tory at beginning of year	2	7 Cc	ost of goods sold.	Subtract		
	pases		lin	e 6 from line 5. E	nter nere	7	
3 Cost	of labor	3	ar	nd in Part I, line 2	.,	<u></u>	Yes No
4 a Additio	nal section 263A costs (attach schedule)	•					HATTON LAWSED
		4a	8 Do	the rules of secti	on 263A (Wi	in respect to	Table 35 1 25 1 25 1
b Other c	osts	4b	pr	operty produced of the organization?	тасциней и	i tesaich abbit	.   X
(att. sci	. Add lines 1 through 4b	5	10	the organization.	and to the heat o	of my knowledge and	L
	Add lines 1 through 4b	examined this return, including according	anying sch based on	iedules and statements, all information of which	preparer has any	knowledge.	ich selves with
Ciam	belief, it is true, correct, and complete. Declarat	ON of biebaies (must mylese)		ድምበ -		May the IRS discus the preparer shown instructions)?	below (see
Sign Here		Date		CFO		instructions)? X	γes No
пете	Signature of officer	55,6					<u></u>
	Print/Type preparer's name	Preparer's signature	1	Date	Check if	ľ	n ==
Paid	ł	Ounger straigh	un 1	08/05/15	self-employed	P01255	
Pre-	Jennifer Lynch	US LIP			Firm's EIN	34-656555	6
parer	Firm's name ERNST & YOUNG	CTRCLE STE. 4000	· · · · ·				
Use	Firm's address 111 MONUMENT	CIKULE SIE, 4000	~~		Phone no.	317-681-	-7000
Orily	INDIANAPOLIS,	IN 46204 TEEA0202L 12/2	2/12		1	Form	990-T (2013)
BAA		HEAGOZI 126	ur IV				

Form 990-T (2013) We Schedule C — Rent	Income (From Re	al Property a	and Pe	rsonal Proper	ty Le	ased Wit	h Real F	6-1137531 Property) (see instruc
1 Description of prop								
(1)								<del></del>
(2)								
(3)								
(4)								
(a) Evans a sur		ved or accrued		<i></i>		3/2)	Deduction	ic directly connected with
(a) From perso (if the percentage of property is more that more that	nan 10% but not	(b) From (if the per property of base	real an reentage exceeds ed on b	nd personal prope e of rent for perso 50% or if the ren rofit or income)	rty mal it is	the	income ir (att	s directly connected win columns 2(a) and 2(b) ach schedule)
(1)				one or mountay		<del> </del> -		
(2)				······		<del> </del> -		<del></del>
(3)				·				
(4)				<u> </u>				
Total		Total						
(c) Total income. Add tota here and on page 1, Part I	, line 6, column (A)					(b) Total de here and on I, line 6, colu	ductions. E page 1, Part mn (B)	nter ►
Schedule E — Unrela	ted Debt-Finance	d Income (see	e instruc	tions)				
1 Description	of debt-financed prop	erty	or all	ss income from locable to debt-	3 De	ductions di d	rectly con ebt-financ	nected with or allocable sed property
			fina	nced property	depre	a) Straight ciation (atl	line ach sch)	(b) Other deduction (attach schedule)
(1)								
(2)			<u> </u>					
(3)								
(4)								
4 Amount of average acquisition debt on or allocable to debt-finance property (attach schedul	or allocable to	justed basis of debt-financed ach schedule)	(	Column 4 tivided by column 5	7 repor	Gross Inco table (colu column 6)	mn2x [	8 Allocable deduction (column 6 x total of columns 3(a) and 3(b)
1)				용				
2)				용				
3)				o e				
4)				8				
otals				<u>}</u>	Enter h Part I,	ere and on line 7, colu	page 1 E mn (A). I	Enter here and on page Part I, line 7, column (E
tal dividends-received de						· -	<b>b</b> -	<del></del>
chedule F – Interest,	Annuities, Royali	ies, and Ren	ts Fro	m Controlled	Organ	izatione	/can instr	***************************************
	1	Exempt Contro	olled Or	nanizatione	OI yan	ILAUVIIS	(See Hisu	uduons)
1 Name of controlled organization	2 Employer identification number	3 Net unrel income (la (see instruct	ated oss)	4 Total of speci payments ma	lfied de	the con	cluded in trolling	
		ļ	j			organiz gross i		
		<u> </u>						,
exempt Controlled Organia	zations							<u> </u>
7 Taxable Income	8 Net unrelated income (loss) (see instructions)	9 Total of sp payments		10 Part of c included in organization	the cor	ntrolling	111 con	Deductions directly nected with income in column 10
								·
				-			l — —	· · · · · · · · · · · · · · · · · · ·
				1			<b> </b>	
				Add columns there and on pa	ge 1, P	art I, line	here and	umns 6 and 11. Enter I on page 1, Part I, line 8, column (B).
ls ,			<u> </u>	<u> </u>				
4		TEEA02	203L   10/C	03/13				Form 990-T (2013)

Form 990-T (2013) Western Con	necticut Med	lical Gr	oup	Inc.	nization (coe is	06-1	<u>137531</u> ns)	Pag
Schedule G — Investment Inc.  1 Description of income	2 Amount of ir	ŀ	dire	9), or (17) Orga 3 Deductions ectly connected tach schedule)	4 Set-aside (attach sched	25	set-a	al deductions a sides (column us column 4)
<i>(</i> 1)								
(1)							ļ	
(3)							ļ	
(4)	<u> </u>					éaranna a		
	Enter here and on Part I, line 9, colu	page 1, ımn (A).					Part I, I	ere and on pag ine 9, column (
Totals, ≻		[編			Incomo (occine	Selection.	e)	
Schedule I - Exploited Exemp		ne, Otner	ina	in Adverusing	Income (see as	r Ev	ierises	7 Excess exem
1 Description of exploited activity	2 Gross unrelated business income from trade or business	3 Expenses connected producti of unrela business in	l with ion sted	4 Net income (loss) from unrelated trade or business (column 2 minus column 3). If a gain, compute columns 5 through 7.	5 Gross income from activity that is not unrelated business income	attribu	table to	expenses (colur minus column 5, not more than column 4).
(1)								
(2)								
(3)								
(4)								
	Enter here and on page 1, Part I, line 10, column (A).	Enter here on page Part I, lin column	∍ 1, ie 10,					Enter here an on page 1, Part II, line 2
Totals	-	<u> </u>			200 Sept. 202 (2013)	经经验		l
Schedule J - Advertising Inco	me (See instruction	ons)						
Part Income From Periodic	als Reported of	n a Consc	olida	ted Basis				r
1 Name of periodical	2 Gross advertising income	3 Direc advertisi costs	X.	4 Advertising gain or (loss) (col. 2 minus cel 3). If a gain, compute col 5 through 7.	5 Circulation income		lership sts	7 Excess readers costs (cel 6 minus 5, but not more ti col 4).
(1)								
(2)								
(3)								
(4)								\$Elegated manages of
				]	[			
Totals (carry to Part II, line (5))  Part III Income From Periodica 7 on a line-by-line basis.)	als Reported or	ı a Separa	ate E	Basis (For each p	eriodical listed in			
1 Name of periodical	2 Gross advertising income	3 Direc advertisin costs		4 Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5 Circulation Income	6 Read	lership sts	7 Excess readersh costs (col 6 minus 5, but not more th col 4).
(1)								
(2)				-				
(3)								
(4)				4479528		NAMES OF	W-1004-14	
(5) Totals from Part I							4 (4.5)	
Totals, Part II (lines 1-5)	Enter here and on page 1, Part I, line 11, column (A)	Enter here on page Part I, line column (I	1, 2 11,					Enter here an on page 1, Part II, line 27
Schedule K – Compensation o	f Officers, Dire	ctors, and	i Tru	stees (see instru	ctions)			
1 Name				2 Title	3 Percent of time devoted to business			tion attributable ed business
					8			
-					%	<u> </u>		
					8		_	
					%			
otal. Enter here and on page 1, Part I	I, line 14			, . , . ,		<b>&gt;</b>		
MAA	.,	TEEA020		2/13/13			Fo	rm 990-T (2013)

2013	Federal Statements	Page 1
	Western Connecticut Medical Group, Inc.	06-1137531
Statement 1 Form 990-T, Part I Other Income	I, Line 12	
Administrat	ive Revenue Total	\$ 181,467. \$ 181,467.

Statement 2 Form 990-T, Part II, Line 31 Net Operating Loss Deduction

Loss Year Ending	Original Loss	Loss Previously Used	Loss <u>Available</u>
9/30/10 9/30/11 Net Operating Loss Av Taxable Income Net Operating Loss De		0.	31,509. \$ 87,409. \$ 23,467.

### SCHEDULE O (Form 1120) (Rev December 2012)

Department of the Treasury Internal Revenue Service

Consent Plan and Apportionment Schedule for a Controlled Group ► Attach to Form 1120, 1120-c, 1120-F, 1120-FSC, 1120-H, 1120-PC, 1120-REIT, or 1120-RIC.

Information about Schedule 0 (Form1120) and its instructions is available www.irs.gov/form1120

OMB No. 1545-0123

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Western Connecticut Medical Group, P.C. Partiss Apportionment Plan Information	100-1131331
1 Type of controlled group:	
a X Parent-subsidiary group	•
b Brother-sister group	
H * *	
c   Combined group d   Life insurance companies only	
a Life abdition companies only	
2 This corporation has been a member of this group:	
a X For the entire tax year.	
b From , , until ,	
3 This corporation consents and represents to:	
a Adopt an apportionment plan. All the other members of this group are adopting an apportionment plan effective	e for the current tax
vear which ends on , and for all succeeding tax years.	
year which ends on, and for all succeeding tax years.  b Amend the current apportionment plan. All the other members of this group are currently amending a previous	ly adopted plan,
which was in effect for the tax year ending , , and for all succeeding tax year	s.
which was in effect for the tax year ending , and for all succeeding tax year c. Terminate the current apportionment plan and not adopt a new plan. All the other members of this group are not adopt a new plan.	ot adopting
an apportionment plan.	
d [X] Terminate the current apportionment plan and adopt a new plan. All the other members of this group are adopt	ing an apportionment
plan effective for the current tax year which ends on 9/30 , 2014 , and for all succeeding	g tax years.
<ul> <li>If you checked box 3c or 3d above, check the applicable box below to indicate if the termination of the current appoplan was:</li> <li>a  Elected by the component members of the group.</li> <li>b  Required for the component members of the group.</li> </ul>	rtionment
5 If you did not check a box on line 3 above, check the applicable box below concerning the status of the group's applicable for instructions).	ortionment plan
a No apportionment plan is in effect and none is being adopted.	
b An apportionment plan is already in effect. It was adopted for the tax year ending,	, and for all
6 If all the members of this group are adopting a plan or amending the current plan for a tax year after the due date (i of the tax return for this corporation, is there at least one year remaining on the statute of limitations from this amended return for such tax year for assessing any resulting deficiency? See instructions.	ncluding extensions) he date this corporation filed
a Yes,	
(ii) The statute of limitations for this year will expire on (iii) On, this corporation entered into an agreement with the Internal Revenue statute of limitations for purposes of assessment until,	Service to extend the
(ii) On , , this corporation entered into an agreement with the Internal Revenue	OGIVICE TO EXTERIOR TIC
b No. The members may not adopt or amend an apportionment plan.	
b No. The members may not adopt of amend an apportionment plan.	
7 Required information and elections for component members. Check the applicable box(es) (see Instructions)	١.
a The corporation will determine its tax liability by applying the maximum tax rate imposed by section 11 to the en	lire amount of its
laxable income.	
b The corporation and the other members of the group elect the FIFO method (rather than defaulting to the proport for allocating the additional taxes for the group imposed by section 11(b)(1).	lionate method)
c The corporation has a short tax year that does not include December 31.	
Other transfer of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of	O (Form 1120) (Rev 12-2012)
BAA For Paperwork Reduction Act Notice, see Instructions for Form 1120. Schedule	o (com tran) (usa resent)

Schedule O (Form 1120) (Rev 12-2012) Western Connecticut Medical Group, Inc. 06-1137531

|Parkilles Taxable Income Apportionment (See instructions)

|Caution: Each total in Part II, column (g) for each component member must equal taxable income from 1120, page 1, line 30 or the comparable line of such member's tax return.

	-			Taxable I	Taxable Income Amount Allocated to Each Bracket	Allocated to	
Group member's name and employer identification number		(b) Tax year end (Year-Month)	(o) 15%	(d) 522%	(e) 34%	35%	(g) Total (add columns
1 Western Connectiont Medical Group, Inc.							(c) uncondu (d))
	06-1137531	2014-09	τ				
2 Danbury Hospital				0	0	0	0
	06-0846597	0.17.500	•				
3 Business Systems Inc.				o	0	0,	0
	06-1119262	2014-09		,	-		
4 Nestern Connecticut Health Network, Inc.		EO-1400	5	0	.0	. 0.	0
	22-2594977	2014-00	•	•			
5 Western Cr Health Network Foundation, Inc.		20 1100	-0	0	.0	0	0.
	23-7425557	2014-00	·		•		
6 Western CT Health Network Affiliates Inc.				0	o	0.	0
	22-2594968	2014=00	•				
7 Western Connecticut Home Care, Inc.		200	7	0	0	0.	0
	06-0655138	2014-09		•			
8 New Milford Rospital		4000	, 0	0	0	0.	0
	06-0669121	2014109	•				
9 Fastern New York Medical Services, P.C.		1	0		0	9.	0.
	45-5431389	2017100	•				
10 The Norwelk Hospital Association		50	70	0	-0	0.	0,
	06-6068853	2014-09	c	c			
•	元 は 一 日本 日本 日本 日本 日本 日本 日本 日本 日本 日本 日本 日本 日本			0	0	'o	0
Total. BAA			50,000,	25.000	202 770		
				1,555	10001		ממט כווכי

Schedule O (Form 1120) (Rev 12-2012)

Schedule O (Form 1120) (Rev 12-2012) Western Connecticut Medical Group, Inc. 06-1137531.

Rat如何题 Taxable Income Apportionment (See Instructions)

Caution: Each total in Part II, column (g) for each component member must equal taxable income from Form 1120, page 1, line 30 or the comparable line of such member's tax return.

3				laxable	raxable income Amount Allocated to Each Bracket	Allocated to	
Group member's name and employer identification number		(b) Tax year end (Year-Month)	(c) 15%	\$5 \$2 \$2 \$2 \$2 \$2 \$2 \$2 \$2 \$2 \$2 \$2 \$2 \$2	(e) 34%	( <del>()</del> 35%	(g) Total (add columns (c) through (f)
1 Norwalk Hespital Phys. & Surgeons, Inc.							(//
	06-1522078	2014~09	0	C	c		•
2 Norwalk Health Care	00747790	00-7100					n
3 Norwalk Health Services Corporation		60 5107		n n	0	.0	.0
	22-2577711	2014-09	c	c	•	•	
4 Norwalk Hospital Foundations						0	0
	22-2577707	2014-09	c	c	•		
5 S.W.C. Corporation					n n	0	0
i	22-2577718	2014-09	טוט טצי	C C C	i		
6 Medical Services of Danbury			700000	.000.00	2// 639		352,699.
	06-1635945	2014-09		c	•	•	
7 Advanced Ctr. for Rehab. Medicine					70	0	0
	06-1304799	2014-09	c		c	•	
					0	5	0
			•				
	•						
Total							
BAA						Schedule O (Fon	Schedule O (Form 1120) (Rev 12-2012)

i			Inc	Income Tax Apportionment	ionment		
(a) Group member's name	( <del>b)</del> 15%	(6)	(d) 34%	(e) 35%	€%	9% 9%	(h) Total income tax (combine lines
1 Western Connectiout Medical Group, Inc.							(/A) Harona (A)
2 Danbury Hospital							
3 Business Systems Inc.							
4 Western Connectiont Bealth Metwork, Inc.							
5 Western CT Realth Network Foundation, Inc							
6 Western CT Bealth Metwork Affillates.Inc							
7 Western Connectiont Home Care, Inc.				-			
8 New Milford Hospital							
9 Bastern New York Medical Services, P.C.							
10 The Morwalk Hospital Association							
Total	7,500.	6,250.	94,418.				7
BAA				44,		Schedule O (F	Schedule O (Form 1120) (Rev 12-2012)

			띡	Income Tax Apportionment	tionment		
Group member's name	( <del>6</del> ) 72%	(c) 25%	(E) %4%	(e) 35%	6% 5%	(B)%	(h) Total income tax (combine lines
1 Norwalk Hospital Phys. & Surgeons, Inc.							(a) (a) (b)
2 Norwalk Health Care			***************************************				
3 Norwalk Health Services Corporation							
4 Normalk Hospital Foundations.							
5 S.W.C. Corporation	1						
6 Medical Services of Dampury	/ 300	6,250.	94,418.				108,168
7 Advanced Cir for Relab. Medicine							
8							
Total. BAA							
						Schedule O (For	Schedule O (Form 1120) (Rev 12-2012)

CPCA1624L 08/30/12

06-1137531

Schedule O (Form 1120) (Rev 12-2012) Western Connecticut Medical Group, Inc. PartiV Other Apportionments (See instructions)

Page 4

			Other Apportionments		
(a) Group member's name	(b) Accumulated earnings credit	(c) AMT exemption amount	(d) Phaseout of AMT exemption amount	(e) Penalty for failure to pay estimated tax	Other
1 Western Connectiont Medical Group, Inc.					
2 Danbury Hospital					
3 Business Systems Inc					
4 Western Connecticut Health Network, Inc					
5 Western CT Health Network Foundation.Inc					
6 Western CT Health Network Affillates, Inc					
7 Western Connectiont Home Care, Inc.					
8 New Milford Hospital					
9 Basterm New York Medical Services, P.C.					
10 The Norwalk Respital Association					
Total			April de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la constante de la co		
ВАА				Schedule O (For	Schedule O (Form 1120) (Rev 12-2012)

			Other Apportionments		-
(a) Group member's name	(b) Accumulated earnings credit	(c) AMT exemption amount	(d) Phaseout of AMT exemption	(e) Penalty for failure to pay estimated tax	Other.
1 Norwalk Hospital Phys. & Surgeons, Inc.					
A Morrwalk Health Care		,			
3 Norwalk Health Services Corporation					***************************************
4 Norwalk Hospital Foundations					
5 S.W.C. Corporation					
6 Medical Services of Danbury		***************************************			
7 Advanced Ctr for Rehab. Medicine					
8					100,000
6					(Marcely)
Total.					
				Schedule O (Form	Schedule O (Form 1120) (Rev 12-2012)

## Form **4626**

## ${\bf Alternative\ Winimum\ Tax-Corporations}$

OMB No. 1545-0175

Department of the Treasury Internal Revenue Service

► Attach to the corporation's tax return.

► Information about Form 4626 and its separate instructions is at www.irs.gov/form4626.

2013

Name	ctubible traction	liganor imitimet
Western Connecticut Medical Group, P.C.	06-11375	31
Note: See the instructions to find out if the corporation is a small corporation exempt from the altern minimum tax (AMT) under section 55(e).	alive	
1 Taxable income or (loss) before net operating loss deduction	1	23,467.
2 Adjustments and preferences:		
a Depreciation of post-1986 property	2a	
b Amortization of certified pollution control facilities.	2b	
c Amortization of mining exploration and development costs	2c	
d Amortization of circulation expenditures (personal holding companies only)	2d	
e Adjusted gain or loss	2e	
f Long-term contracts	2f	
g Merchant marine capital construction funds.	2g	
h Section 833(h) deduction (Blue Cross, Blue Shield, and similar type organizations only)	2h	
i Tax shelter farm activities (personal service corporations only).	21	
j Passive activities (closely held corporations and personal service corporations only)	2j	
k Loss limitations	2k	
Depletion	21	
m Tax-exempt interest income from specified private activity bonds	2 m	
n Intangible drilling costs	2n	
o Other adjustments and preferences	20	
CALANTE Complete Town 1 House Page 1	3	23,467.
A AROTT Buryant		
	467.	
a AGE from the to of the Net Instruction at the	107.	
b Subtract line 3 from line 4a. If line 3 exceeds line 4a, enter the difference as a negative amount (see instructions)		
c. Multiply line 4b by 75% (.75). Enter the result as a positive amount		
d Enter the excess, if any, of the corporation's total increases in AMTI from prior year ACE adjustments over its total reductions in AMTI from prior year ACE adjustments (see instructions). Note: You must enter an amount on line 4d (even if line 4b is positive)	0,	
e ACE adjustment.		•
• If line 4b is zero or more, enter the amount from line 4c	4e	0.
If line 4b is less than zero, enter the smaller of line 4c or line 4d as a negative amount		
Combine lines 2 and 4e. If zero or less, ston here: the corporation does not owe any AMT	5	23,467.
6 Alternative tax net operating loss deduction (see instructions). See Statement 3	6	21,120.
A 1 to an Oakland San Edward San E 16tha		
Alternative minimum taxable income. Subtract line of normine 5. In the corporation held a residual interest in a REMIC, see instructions	7	2,347.
8 Exemption phase-out (if line 7 is \$310,000 or more, skip lines 8a and 8b and enter -0- on line 8c):		
a Subtract \$150,000 from line 7 (If completing this line for a member of a controlled group, see instructions). If zero or less, enter -0	0.	
b Multiply line 8a by 25% (.25)		
c Exemption. Subtract line 8b from \$40,000 (if completing this line for a member of a controlled		
organ, see instructions), If zero or less, enter -0	8c	2,347.
9 Subtract line 8c from line 7. If zero or less, enter -0	9	
0 Multiply line 9 by 20% (,20)	10	469.
Alternative minimum tax foreign tax credit (AMTFTC) (see instructions)	···   11	4.60
Tentative minimum tax. Subtract line 11 from line 10	12	469.
Regular tax liability before applying all credits except the foreign tax credit	13	0.
4 Alternative minimum tax. Subtract line 13 from line 12. if zero or less, enter -0 Enter here and on Form 1120. Schedule J. line 3, or the appropriate line of the corporation's income tax return	14	469.
A For Paperwork Reduction Act Notice, see separate instructions.	ŧ	Form <b>462</b> 6 (2013)

2013 Federal State	ements		·	Page 1
Western Connecticut Med	dical Group,	P.C.		06-1137531
Statement 1 Form 1120, Line 10 Other Income Income			Total	\$ 181,467. \$ 181,467.
Statement 2 Form 1120, Line 29a Net Operating Loss Deduction				
Carryover Generated From Year End 9/30/09		\$	14,864.	
Amount Utilized in 2012	14,864.			
Total Utilization	····	\$	14,864,	
Available for Carryover to 2013				0.
Carryover Generated From Year End 9/30/10		\$	61,053.	
Amount Utilized in 2012	5,153.			
Total Utilization		\$	5,153.	
Available for Carryover to 2013				55,900.
Carryover Generated From Year End 9/30/11		\$	31,509.	Ī
Available for Carryover to 2013		<i></i>		31,509.
Net Operating Losses Available in 2013				87,409.
Taxable Income				23,467.
Total Net Operating Loss Deduction (Limited to	Taxable II	ncome	)	23,467.
Statement 3 Form 4626, Line 6 Alternative Tax Net Operating Loss Deduction				
Carryover Generated From Year End 9/30/09		\$	14,864.	
Amount Utilized in 2012	14,864.			
Total Utilization —	<u></u>	\$	14,864.	
Available for Carryover to 2013				. 0.
Carryover Generated From Year End 9/30/10		\$	61,053.	
Amount Utilized in 2012	3,151.			

2013	Federal Stateme	nts		Page 2
·	Western Connecticut Medical (	Group, P.C.		06-1137531
Statement 3 (continued) Form 4626, Line 6 Alternative Tax Net Operating I	oss Deduction			
Total Utilization		\$	3,151.	
Available for Carryove	to 2013			57,902.
Carryover Generated From	Year End 9/30/11	\$	31,509.	
Available for Carryover	to 2013			31,509.
Alternative Tax Net Opera	ting Losses Available in 2	2013	<del>§</del>	89,411.
Disallowed ATNOL Deductio	n Due to Limitation	************		-68,291.
Total Alternative Tax Net	Operating Loss Deduction.		<u>\$</u>	21,120.

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